



**LACEY CITY COUNCIL  
WORKSESSION  
THURSDAY, JUNE 16, 2016  
7:00 – 8:45 P.M.  
LACEY CITY HALL – 420 COLLEGE STREET SE**

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**AGENDA**

- 7:00**    **STRATEGIC GOALS AND PRIORITIES UPDATE**  
*SCOTT SPENCE, CITY MANAGER*  
(ATTACHMENT)
- 8:30**    **TRANSPORTATION BENEFIT DISTRICT – IDENTIFY ELECTION DATE**  
*SCOTT SPENCE, CITY MANAGER*  
(NO ATTACHMENT)
- 8:45**    **ADJOURN**

**2011 – 2020**  
**STRATEGIC GOALS & PRIORITIES**  
 YEAR OF REVIEW: 2016

A SAFE & SECURE COMMUNITY				
#	PROJECT	COMMENTS	STATUS	TIMELINE
<b>1</b>	Initiate a Child Abduction Response Team program in partnership with neighboring police agencies	Interlocal Agreements have been approved, and training has been initiated.	Completed	2011-2013
<b>2</b> <b>Dusty</b>	Maintain Lacey's record as a safe and secure community by strategically and routinely evaluating the community policing and crime reduction initiatives.	<ul style="list-style-type: none"> <li>• Accredited by WASPC (<i>May 2016</i>)</li> <li>• Community Roundtables</li> <li>• School Resource Officers</li> <li>• <i>Lacey Resource Unit</i></li> <li>• Multi-housing Task Force</li> <li>• <i>Twitter</i></li> <li>• <i>#MEETMYLPD started</i></li> <li>• <i>Community Survey</i></li> <li>• <i>COPS/CARS/KIDS EVENT</i></li> <li>• <i>Reviewing President's 21<sup>st</sup> Century Policing Initiative for possible changes in: Policy/Practice/Training</i></li> </ul>	Ongoing Goal	2011-2013
<b>3</b> <b>Dusty</b>	Continue implementation of the new regional Records Management System	<i>RMS System completed August 2013</i>	<i>Completed</i>	2011-2013
<b>4</b> <b>Dusty</b>	Institute on-line reporting of property crimes and other efficiency measure to continuously improve service	<i>Online reporting initiated for crimes of theft--\$3,000 and under with no suspect. Additional Reporting of crime categories could be added in future.</i>	<i>In Progress</i>	2014-2016

**LEGEND:**

<i>Completed</i>	Goal accomplished
<i>Ongoing Goal</i>	Reoccurring – no end date
<i>In Progress</i>	Goal initiated
<i>Pending</i>	Goal requires further action
<i>Blank</i>	No action initiated

## A VIBRANT, DIVERSE ECONOMY

#	PROJECT	COMMENTS	STATUS	TIMELINE
<b>1 Troy</b>	Evaluate the options and benefits of reducing or eliminating the B & O Tax to promote business development	<p>Finance Committee continues to explore options related to B&amp;O taxes. Next steps involve presenting and accepting feedback from the business community related to three potential changes:</p> <ol style="list-style-type: none"> <li>1. Joining the State's Business License System – <i>Interlocal Agreement authorized 8/28/24 – Go Live date: 11/5/15</i></li> <li>2. Implementation of a small business start up credit for businesses with less than \$500,000 annual business activity. <i>Ordinance No. 1433 – small business start-up credit effective 1/1/15.</i></li> <li>3. Implementation of an annual business license renewal. <i>Resolution No. 1009 - \$10 annual renewal fee effective 1/1/15.</i></li> </ol>	Completed	2011-2013
<b>2 Rick</b>	Explore with the Port of Olympia the feasibility of acquiring property to develop a business incubator facility or to construct a business park development similar to Commerce Place	<p>Discussions have been initiated.</p> <ul style="list-style-type: none"> <li>• Signed Contract with EDC for additional services . . . partnership opportunities with the Port of Olympia, SPSCC, and SMU.</li> <li>• <i>Working partnership with Port of Olympia established.</i></li> </ul>	In Progress	2011-2013
<b>3 Rick</b>	Continue to work with the Economic Development Council to adopt initiatives that build upon Lacey's job growth record, encourage new livable wage jobs, expands Lacey's tax base, recruits high tech and biotech jobs, diversifies the community's business and employment sector, and ensures Lacey's competitiveness	<ul style="list-style-type: none"> <li>• Council amended ordinance related to size of warehouse distribution centers.</li> <li>• City working with EDC to respond to newly unemployed veterans exiting JBLM.</li> <li>• Signed Contract with EDC for additional services to accomplish industrial recruitment, job generation for veterans, and identify partnership opportunities with the Port of Olympia, SPSCC, and SMU.</li> <li>• <i>Working with EDC to develop Community Economic Development Strategy for region that will incorporate Lacey initiatives.</i></li> </ul>	Ongoing Goal	2011-2013

## A VIBRANT, DIVERSE ECONOMY

<b>4</b>	Complete a conference center feasibility study and promote construction of a privately owned and operated hotel/conference center. Invite neighboring jurisdictions to participate in the study.	Initial Council review on conference centers. Agreed that the VCB would take the lead on regional discussion.	Pending	2011-2013
<b>5</b>	Assist South Puget Sound Community College with development of remote campus in NE Lacey	<i>South Puget Sound Community College built new Lacey campus within the Woodland District. Doors opened to students in Fall 2015.</i>	<b>Completed</b>	2017-2020
<b>6</b>	Participate in opportunities to develop fiber optic connectivity throughout the City. Encourage expansion of 4G technology to replace fiber optics.			2017-2020

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## A VIBRANT PLACE TO LIVE, WORK & PLAY

#	PROJECT	COMMENTS	STATUS	TIMELINE
<b>1 Parks</b>	Reconstruct the historic train depot as Lacey's 50 <sup>th</sup> Anniversary Celebration project	Staff is researching grant opportunities. Preliminary conceptual floor plan, site plan and cost estimate have been prepared by a consulting team.  <i>Council and Historical Commission members toured area Museums in Gig Harbor and Auburn.</i>	In Progress	2011-2013
<b>2 Parks</b>	Increase the size of the current 5,000 square foot Senior Center to help address expanding demand	Dedication Ceremony scheduled for April 16, 2013.	Completed	2011-2013
<b>3 Parks</b>	Increase recreational opportunities for senior citizens (e.g. fishing enhancements)	<ul style="list-style-type: none"> <li>• Disk golf course complete</li> <li>• S.A.I.L. (Stay Active &amp; Independent for Life) Trail</li> </ul> <p>Will continue to work with Senior Services and senior citizens to get input and implement opportunities.</p>	Ongoing Goal	2011-2013
<b>4</b>	Construct hiking, biking, and walking trails throughout the 407 acre Woodland Creek property acquisition. Promote the environmental attributes of this acquisition. Partner with Squaxin Tribe and the Puget Sound Partnership to ensure sustainable salmon runs	Staff researching grant and partnership opportunities.	In Progress	2011-2013
<b>5 Scott</b>	Support regional funding for completion of the Chehalis Trail Bridging the Gap project	Thurston County is lead agency. Project fully funded. <i>Ribbon cutting was held on December 13, 2014.</i>	Completed	2011-2013
<b>6 Parks</b>	Develop a Frisbee golf course in City park	9 holes completed; first tournament on Sunday, April 28, 2013.	Completed	2011-2013
<b>7</b>	Conduct a public input process to develop a preliminary master plan and an interim natural resource management plan for 32 acre Pleasant Glade Park, the 10.5 acre Fromuth property, and the Greg J. Cuoio 407 acre acquisition.	Site cleanup has occurred on the Greg J. Cuoio Park with demolition of identified structures complete. Master planning process will begin late 2013.	In Progress	2011-2013
<b>8</b>	Add fishing piers at Long and Hicks Lakes	Acquisition of additional property may facilitate fishing pier construction.	Pending	2011-2013
<b>9</b>	Explore the feasibility and cost of an Aquatic Center, including public-private-school-non/profit partnership options		Pending	2011-2013

## A VIBRANT PLACE TO LIVE, WORK & PLAY

<b>10 Parks</b>	If it becomes available for sale, acquire house between fairgrounds and Long Lake Park to expand park. Contact owner to affirm first right of refusal agreement currently in place.	Owner affirmed first right of refusal agreement.	Pending	2011-2013
<b>11</b>	Update the Master Plan for Wanscher's Park. Coordinate with Fish and Wildlife to improve and enhance the public launch area	Anticipated beginning in 2013	Pending	2011-2013
<b>12 Liz</b>	Highlight culturally diverse communities and businesses through community events. Consider new All Nations Day event, explore city-sponsored parade, or expand into existing events, such as the Ethnic Festival and Community Market.	<i>Lacey Days and the City's 50<sup>th</sup> Anniversary Celebration are new events that have been added as community celebrations that incorporate recognition of diversity, including our military community.</i>	<i>Ongoing Goal</i>	2014-2016
<b>13</b>	Reassess the "expand community center" concept. Refer item to Parks Board. The board will analyze the following criteria: current site vs. alternate site, recreational elements, size, and affordability. Final concept shall be inclusive of all ages.	The Parks Board discussed the issue and recommends tabling the topic for a few years.	Pending	2014-2016
<b>14</b>	Explore the feasibility of constructing a YMCA in Lacey with the YMCA leadership. If the project is viable, assist with site location.	<i>Preliminary discussions with YMCA leadership.</i>	<i>Pending</i>	2014-2016
<b>15 Rick</b>	Promote restaurant development along the Lacey Woodland Trail	Woodland District Strategic plan will include recommendations for commercial properties along Pacific Avenue that benefit from the proximity of the Lacey Woodland Trail.  <i>Council authorized a \$2.5 million economic toolbox that could leverage interest in restaurant development.</i>	<i>Ongoing Goal</i>	2014-2016
<b>16 Parks</b>	Develop William Ives Trail west to Marvin Road and east to Meridian Road	Trail development is contingent upon the final development of Meridian Campus Master Plan with trail easements; and securing an easement or dedication of the existing privately owned trail east to Meridian Road. Easement secured.  Next phases include trail layout and eventual construction of trail.	<i>In Progress</i>	2014-2016
<b>17 Scott</b>	Develop a comprehensive plan, including a funding strategy, to construct more interconnecting sidewalks and trails (plus amenities) that encourage community health, promote fitness and exercise, and connect neighborhoods, work, recreation, and shopping areas	A pedestrian plan was included in the 2030 Transportation Comprehensive Plan. <i>(Reference pages 82-87)</i>  <i>We are looking for funding opportunities from the State to expand the pedestrian system. Federal funding may not be practical for small projects.</i>	<i>Ongoing Goal</i>	2014-2016

## A VIBRANT PLACE TO LIVE, WORK & PLAY

<b>18</b>	Develop a package of park improvements with a funding proposal that would likely receive public support. When appropriate, present to voters a bond issue and a maintenance levy.	<i>Initial discussions with the Parks Board about process and potential projects.</i>	<i>Ongoing Goal</i>	2014-2016
<b>19</b>	Encourage development of a saltwater attraction area.			2017-2020
<b>20</b>	Create program to provide mobile recreation bus to visit residential neighborhoods.			2017-2020
<b>21 Liz</b>	Partner with St. Martin's University to increase community activities on campus.	<i>Saint Martin's University is a partner for the City's 50<sup>th</sup> Anniversary celebration. In addition, the City has increased its outreach on campus for internships for SMU students. Public Affairs is currently working with a marketing class on a social media strategy project.</i>	<i>Ongoing Goal</i>	2017-2020
<b>22 Parks</b>	Pursue a public-private partnership to build an ice rink, hotel, restaurant, or other revenue-generating venue at the RAC.	<i>Staff has explored initial development potential.</i>	<i>In progress</i>	2017-2020
<b>23</b>	Construct additional sport fields - support facilities on additional 26 acres of RAC.	<i>Student engineers from Saint Martin's University sketched a preliminary plan to build a baseball/fastpitch/soccer stadium on the 26-acres across from the RAC.</i>	<i>Pending</i>	2017-2020

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## AN ENGAGED COMMUNITY

#	PROJECT	COMMENTS	STATUS	TIMELINE
1	Produce a community “Year in Review” newsletter to be mailed to Lacey residents.	A new mailing newsletter, called Report to the Community distributed in mid-year 2011.	Completed	2011-2013
2	Add streaming video of City Council meetings on the city’s official website.	Implementation of project completed in 2011.	Completed	2011-2013
3 Spence	Continue efforts to develop improved relationships with neighboring jurisdictions.	<ul style="list-style-type: none"> <li>• Regular monthly meetings held with Olympia Mayor, Mayor Pro tem, and Councilmember and Lacey counterparts.</li> <li>• Re-initiated discussions with FD3</li> <li>• Established new interlocal agreement that created an Urban County (i.e., CDBG)</li> <li>• Partnered with Olympia to advocate for the continuation of PWTF.</li> <li>• <i>New Tri-City Meeting with Olympia, Tumwater and Lacey initiated.</i></li> <li>• <i>Standing meeting with the City of Yelm.</i></li> </ul>	<i>Ongoing Goal</i>	2011-2013
4 Liz / Parks	Partner with the 3 <sup>rd</sup> Stryker Brigade/NTPS/ and the Lacey Chamber in the “adopt a unit” program.	<p>Two units constructed trails at the RAC for the Rampage course. Many units have held PT on the fields at the RAC.</p> <ul style="list-style-type: none"> <li>• <i>Annual Military Appreciation Day at the RAC.</i></li> <li>• <i>Active Participation in AUSA Lacey subchapter committee</i></li> <li>• <i>Sponsorship of JBLM veterinarian internship program at Animal Shelter.</i></li> </ul>	<i>Ongoing Goal</i>	2011-2013
5 Spence	Budget and install a reader board sign at or near city hall to inform the public about important events and activities.	<i>Council affirmed policy to allow fixed reader boards for public use. No funds budgeted for project.</i>	<i>Pending</i>	2011-2013
6	Develop of set of short and long term strategies that will help promote and build a sense of community throughout Lacey.		Pending	2011-2013
7 Liz	Develop a plan for the use of social media to enhance citizen communication ensuring it is affordable and manageable.	<i>City Twitter and Facebook pages are established and actively used for outreach. Other platforms will be considered in the future. Public Affairs is hiring an intern to assist with social media activities for the 50<sup>th</sup> Anniversary.</i>	<i>Ongoing Goal</i>	2014-2016
8	Re-establish and fund the Neighborhood Grant Program.			2014-2016

## AN ENGAGED COMMUNITY

<b>9</b>	Identify and recognize businesses that have been in existence since incorporation.			2014-2016
<b>10</b>	Create a City slogan which accurately reflects Lacey's unique character			2017-2020

**LEGEND:**

- Completed*      Goal accomplished
- Ongoing Goal*    Reoccurring – no end date
- In Progress*      Goal initiated
- Pending*          Goal requires further action
- Blank*              No action initiated

## COORDINATED & COLLABORATIVE PLANNING

#	PROJECT	COMMENTS	STATUS	TIMELINE
1	Adopt annexation policies and guidelines, and implement when in the best interest of the City and residents	Adopted Annexation Policies June 2011	Completed	2011-2013
2 Rick	Secure the Gateway Town Center vision and promote the construction of a major urban center along Interstate 5 between Carpenter and Marvin Roads	<p>Staff is working with new property owners (Wig Properties and Nisqually Tribe) to develop master plan vision and market research.</p> <p><i>Development Agreement drafted for Gateway Project. A Planned Action Ordinance will be brought forward to Council to implement project.</i></p>	<i>In Progress</i>	2011-2013
3 Rick	Develop policies and initiatives that help promote the re-establishment of a Depot District along Pacific Avenue and Lacey Boulevard.	<p>Staff has begun developing study area and background information for analysis. The Planning Commission began work on Depot District Sub-Area plan January 2013. Neighborhood meetings and citizen participation process scheduled for Fall 2013.</p> <p><i>Tabled until completion of Comprehensive Plan. Comprehensive Plan identifies depot sub-area as a priority work item.</i></p>	<i>Pending</i>	2011-2013
4 Rick	Encourage Intercity Transit to establish regular transit service in NE Lacey. Explore creative options such as shared transit for students and commuters.	<p>After adoption of the Transportation Plan, Intercity Transit, TRPC, and Lacey staff discussed strategies for providing transit service to the northeast area.</p> <p><i>Completed survey of select businesses and employees in meridian campus to determine need.</i></p> <p><i>Coordinating joint strategy with intercity transit, EDC, and Lacey to engage additional business owners in a transit roundtable discussion.</i></p> <p><i>Planning Commission is incorporating transit extension in the comprehensive plan and staff will participate in Intercity Transit –year planning process to ensure consistency.</i></p>	<i>In Progress</i>	2011-2013
5 Rick	Continue to participate in discussions with other jurisdictions regarding the development of a model transfer of development rights policy that preserve key properties and promotes increased densities where desired.	<p>Regional discussions through Thurston County have been on hold.</p> <p><i>Discussion concluded without any action being taken.</i></p>	<i>Completed</i>	2011-2013

## COORDINATED & COLLABORATIVE PLANNING

<b>6 Rick</b>	Update the Housing Element of the Comprehensive Land Use Plan.	Council adopted housing element of the 2011 Comprehensive Plan in October of 2011.	Completed	2011-2013
<b>7 Rick</b>	Prepare a plan of facility options and a funding strategy for a ten acre civic plaza anchor project(s) in the Gateway Project (e.g. library, cultural center, performing arts facility, farmer's market, park/plaza).	Now that the bankruptcy process is completed, the City will work prospective owners in the future.  <i>Currently discussing master plan and public space planning with Wig Properties.</i>	<i>In Progress</i>	2011-2013
<b>8 Rick</b>	Prepare a <i>Downtown 2020 Enhancement Plan</i> and adopt initiatives, policies, and support facilities that will ensure the success of the Central Business District, including additional housing and private office development, aesthetic improvements, art awork, adequate parking, improved walk-ability, shops, services, and restaurants.	The Woodland District Strategy Planning process is underway and is on schedule to be completed with Council adoption in July of 2013.  <i>Several recommendation items have been completed:</i> <ul style="list-style-type: none"> <li>• <i>SPSCC located on 6<sup>th</sup> Avenue</i></li> <li>• <i>Golf Club Road Extension</i></li> <li>• <i>Form Base Codes</i></li> <li>• <i>Multi-Family Tax Exemption Adopted</i></li> </ul>	<i>Ongoing Goal</i>	2014-2016
<b>9 Rick</b>	Partner with Habitat for Humanity to identify sites and properties for development of low income housing in Lacey.	Habitat for Humanity has acquired property along 37 <sup>th</sup> Avenue and is working with City Planning and Development Review staff on construction plans.  <i>Homes are under construction.</i>	<i>Completed</i>	2014-2016
<b>10</b>	Partner with Timberland Regional Library District to develop a plan and funding package to construct a second library in Lacey.	<i>Letter drafted to Timberland Regional Library asking for planning assistance on a second Library location within Lacey.</i>	<i>In Progress</i>	2014-2016
<b>11</b>	Partner with Thurston County on the preparation of a plan that outlines strategies for improving the appearance of Martin Way including a phase out of billboard signs, undergrounding of utilities, constructing new sidewalks at grade, and installing center median and planter strip.			2014-2016
<b>12 Rick</b>	Develop a strategy to encourage adequate housing options in Lacey for all income levels.	<i>Housing Element updated in the Comprehensive Plan, incorporating housing strategies.</i>	<i>Ongoing Goal</i>	2014-2016

### LEGEND:

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<i>Ongoing Goal</i>	Reoccurring – no end date
<i>In Progress</i>	Goal initiated
<i>Pending</i>	Goal requires further action
<i>Blank</i>	No action initiated

## ENVIRONMENTAL STEWARDSHIP

#	PROJECT	COMMENTS	STATUS	TIMELINE
1	Obtain water right approval from Ecology for our water rights applications.	Approval was granted from the Department of Ecology for six new Water Right Permits totaling 7,392 acre feet.	Completed	2011-2013
2 Scott	Support regional efforts to bring new Brewery water rights on line.	Lacey, Olympia, and Tumwater completed an Interlocal Agreement for infrastructure analysis in October 2010. Phase 1 "inventory" of infrastructure is complete. Phase 2 testing of water quality, pump capacity tests and other physical testing is complete. <i>Partners will meet in May 2016 to review the final consultant report, which summarizes the condition of the infrastructure and provides a feasibility report. The meeting will also discuss next steps in the process.</i>	<i>In Progress</i>	2011-2013
3 Scott	Finalize the purchase property and water rights in the Deschutes River basin necessary to address water mitigation plan requirements.	Purchase of 197 acre Smith Farm and associated water rights was completed in 2011. Purchase of an additional 100 AFY for \$300k from the Jensen Farm in the Deschutes basin was finalized in October 2012.	Complete	2011-2013
4 Scott	Continue City's stewardship initiatives within the Woodland Creek basin to preserve and protect water quality and quantity with a priority goal of enhancing salmon returns and lifting shellfish harvesting restrictions in Henderson Inlet.	Approximately 20 Acres of the Rancho Serreno Development and additional acreage in Cuio Park were purchased for water rights mitigation. Habitat restoration projects TBD.  <i>20 acres of Rancho Serreno has been preserved for water rights mitigation through a boundary line adjustment.</i>	Complete	2011-2013
5 Parks	Prepare master plan and natural resource management plan for Lake Lois Habitat Reserve.	Funds have been budgeted in 2011 for completion of a wetland delineation, topographic and boundary survey. Wetland delineation and report is complete. Survey completed. Received DNR Grant. Forest Management Plan complete and implementation underway. Saint Martin's Senior Civil Engineering Class Project will be complete in May 2013.	In Progress	2011-2013
6	Implement a Climate Action Plan that addresses green house gas emissions, encourages use of alternative energy sources in homes and businesses, and promotes investment in emission free vehicles.	Work is underway. A carbon footprint reduction target has been presented to the Land Use Committee. Reduction targets will guide the development of the Climate Action Plan. Planning Commission will review the plan in 2012.  <i>A Carbon Footprint Reduction strategy will be incorporated in the City's Comprehensive Plan Update scheduled for adoption in June 2016.</i>	<i>In Progress</i>	2011-2013

## ENVIRONMENTAL STEWARDSHIP

<b>7</b>	Research grants and public-private opportunities to facilitate improvement of air quality near the Regional Athletic Complex.			2014-2016
<b>8</b>	Continue efforts to promote the conversion of older residential landscaping, i.e. grass, to include more native plants and/or rain gardens to meet water conservation goals.			2014-2016

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## EXCELLENCE IN PROGRAMS & SERVICES

#	PROJECT	COMMENTS	STATUS	TIMELINE
1	Complete a Council policies, procedures, and protocols manual.	Adopted June 2011.	Completed	2011-2013
2	Recruit to fill City Manager's position.	Council conducted a nation-wide recruitment process to select the current City Manager who was appointed August 2011.	Completed	2011-2013
3 <b>Troy</b>	Ensure the long-term fiscal solvency and integrity of the City by focusing on the priorities of government. Ensure new operating responsibilities and capital initiatives are affordable and fundable before implementation. Build and maintain proper reserves and contingency fund.	<p><b>2011-16</b> Budgets balanced without significantly impacting cutting services to Lacey residents and businesses. Staff will continue to monitoring revenues and expenditures to ensure they are consistent with budget projections.</p> <ul style="list-style-type: none"> <li>• <b>Early 2013, Council approved updated City fiscal policies.</b></li> <li>• <b>Multi-year rate schedules adopted for Water, Wastewater, and Stormwater utilities.</b></li> <li>• <b>Budget balancing actions:</b> <ul style="list-style-type: none"> <li>○ <b>2013- Eliminated \$850K General Fund contribution for overlay program.</b></li> <li>○ <b>2014- AWC change to self-insured shifted Parks &amp; Open Space Fund utility tax to operations, use of committed reserves.</b></li> <li>○ <b>2015 – Indirect cost allocation plan, expenditure reductions, use of committed reserves.</b></li> <li>○ <b>2016 – Limited use of committed reserves, sales tax from housing and construction strong.</b></li> </ul> </li> <li>• <b>Development of Six-Year Financial Strategic Plan. Select actions already in use. Final adoption during 2016.</b></li> </ul>	<i>Ongoing Goal</i>	2011-2013
4 <b>Liz</b>	Develop a comprehensive communications campaign to promote Lacey's many assets including its outstanding parks, environmental stewardship, safety record and low crime rate, quality of life, business friendly atmosphere, and image as a leader in local government service and innovation.	<p>Public Affairs staff to conduct strategic plan in 2013 to assess communications tools and branding efforts.</p> <p><i>Initiated "I'm from Lacey Brand" and Compassionate Communities.</i></p>	<i>In Progress</i>	2011-2013
5	Continue to discourage legislation that imposes unfunded mandates.	Worked with state and federal legislators to reduce unfunded mandates	Ongoing Goal	2014-2016

## EXCELLENCE IN PROGRAMS & SERVICES

<b>6</b> <b>Spence</b>	Enter into regional partnerships when they are demonstratively more efficient, effective, and beneficial to Lacey residents.	<ul style="list-style-type: none"> <li>• Regional Sustainable Development Task Force</li> <li>• South Sound Military and Community Partnerships</li> <li>• New HSRC</li> <li>• <a href="#">New Urban County (CDBG)</a></li> <li>• <a href="#">Thurston County Green Council</a></li> </ul>	Ongoing Goal	2014-2016
<b>7</b>	Develop a facilities and financial plan for the expansion of the police station at City Hall.		Pending	2014-2016
<b>8</b>	In partnership with a non-profit organization, create a Lacey Conservation Corps of community volunteers			2017-2020
<b>9</b>	Develop City resource center for residents to access information on municipal services			2017-2020

**LEGEND:**

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## QUALITY TRANSPORTATION AND UTILITY INFRASTRUCTURE

#	PROJECT	COMMENTS	STATUS	TIMELINE
1	Complete the East-Lacey sewer capacity analysis of Union Mills line.	Study was completed in May 2012.	Completed	2011-2013
2 Scott	Maintain Lacey's 90% plus pavement management rating by investing in the maintenance and care of street infrastructure.	<ul style="list-style-type: none"> <li>Street Overlay Program</li> <li>Ruddell Road Overlay</li> </ul> <p><i>2015 State of the Street Report showed the average PCI is 82.9.</i></p> <p><i>The City Council formed a TBD January 28, 2016, to fund the preservation of Lacey's transportation infrastructure. The City Council will determine when to go to the voters for approval of a 0.2% sales tax increase for a source of funding for the TBD.</i></p>	<i>Ongoing Goal</i>	2011-2013
3 Scott	Complete a Water Rate Study to address operating, capital, and debt requirements.	The rate study analysis was completed in January 2012. The education and public information process took place during the summer and fall of 2012. The 5-year rate plan was approved by Council in December 2012.	Complete	2011-2013
4 Scott	Complete Interchange Justification Report for Martin Way and Marvin Road interchanges, which is required to move forward with improvements at Exit 109 and Exit 111.	Lacey successfully lobbied for \$1.1M grant in 2012. <i>The IJR was approved on June 17, 2015.</i>	Complete	2011-2013
5 Scott	Complete an engineering analysis, design the reclaimed water infiltration gallery at Woodland Creek Community Park, and construct.	<i>The Woodland Creek Infiltration Facility ribbon-cutting was held on June 18, 2015.</i>	Complete	2011-2013
6 Scott	Facilitate amendments to LOTT's NPDES permit authorizing construction of the reclaimed water infiltration ponds at Woodland Creek Community Park.	Lacey will work with LOTT on a permit amendment during the construction phase of the Woodland Creek reclaimed water ponds in 2013. <i>The permit amendment was approved July 2016.</i>	Complete	2011-2013
7 Scott	Complete roundabout designs at Willamette/Hogum Bay; and Willamette/31 <sup>st</sup>	<ul style="list-style-type: none"> <li><i>Willamette &amp; 31<sup>st</sup>: Construction completed December 2015.</i></li> <li><i>Willamette &amp; Hogum Bay Rd: Design complete, ROW in progress, Advertise Summer 2016.</i></li> <li><i>College &amp; 22<sup>nd</sup>: Design complete, ROW in progress, Advertise Winter 2016.</i></li> </ul> <p><i>Does not include ROW</i></p>	<i>In Progress</i>	2011-2013
8 Scott	Update the Transportation Comprehensive Plan.	Ordinance 1409 adopting the 2030 Transportation Plan was signed on January 10, 2013.	Complete	2011-2013
9 Scott	Update the Water Comprehensive Plan.	The Draft Plan was approved by Council in November 2011. <i>Approved by the Board of Health May 30, 2013.</i>	Complete	2011-2013

## QUALITY TRANSPORTATION AND UTILITY INFRASTRUCTURE

<b>10</b> <b>Scott</b>	Complete the Storm Water Comprehensive Plan.	<i>The Storm Water Comprehensive Plan was adopted by Ordinance No. 1439 on June 26, 2014.</i>	<i>Complete</i>	2011-2013
<b>11</b>	Collaborate with neighboring jurisdictions, the County, Thurston Regional Planning Council, and Department of Transportation (WSDOT) in the development of a regional plan for relieving congestion along I-5 through Thurston County.	Working with Shared Legislative Committee, led by Thurston County Chamber of Commerce. <i>Successful effort in communicating the need for a State-wide Comprehensive Transportation Package that passed in 2015.</i>  <i>Advocating for a transportation study of the I-5 corridor from the Nisqually Bridges to 93<sup>rd</sup> (south Tumwater).</i>	<i>In Progress</i>	2011-2013
<b>12</b>	Encourage and support regional funding for the extension of 37 <sup>th</sup> Avenue west to Boulevard Road as provided in the Regional Transportation Plan.			2014-2016
<b>13</b> <b>Scott</b>	Seek grant funding to upgrade the Martin Way and I-5 Exit 109 interchange as proposed in the I-5 Corridor Analysis.	Grants funds being actively explored and advocated for at both the state and federal level.	In progress	2014-2016
<b>14</b>	Evaluate water requirements for beyond build out of the UGA and develop strategies for obtaining necessary additional water as necessary.	<i>Reclaimed Water is most likely resource for future water supply to meet future demand. Preliminary work underway to develop a comprehensive plan for Reclaimed Water.</i>	<i>In progress</i>	2014-2016
<b>15</b>	Evaluate the financial feasibility and cost-benefit of reducing or eliminating septic systems. If feasible, develop a plan for transitioning to sewer service.	<i>A plan for regional support and local implementation has been developed and discussed with elected officials from Lacey, Olympia, Tumwater, and Thurston County. Next steps include a resolution or letter of support from Board of Health, public outreach, and refinement of a funding plan.</i>	<i>In progress</i>	2014-2016
<b>16</b>	Study the feasibility of placing all overhead utilities underground.			2014-2016
<b>17</b>	Improve Carpenter Road from Pacific Avenue to Mullen Road	<i>Project identified on 6-year TIP. No funding available.</i>	<i>Pending</i>	2017-2020
<b>18</b>	Acquire the necessary right of way to construct the Lacey Woodland Trail to and through Lacey's McAllister Park property	Note: This section of BNRR is an active rail line for freight. Abandonment is not being discussed.	Pending	2017-2020

### LEGEND:

<i>Completed</i>	Goal accomplished
<i>Ongoing Goal</i>	Reoccurring – no end date
<i>In Progress</i>	Goal initiated
<i>Pending</i>	Goal requires further action
<i>Blank</i>	No action initiated