

City of Lacey, Washington 2010 Adopted Budget



City of Lacey
420 College St SE
P.O. Box 3400
Lacey, WA 98509-3400

CITY OF LACEY, WASHINGTON
2010 City Officials

Council

<i>Mayor</i>	<i>Graeme Sackrison</i>	<i>Term - Dec. 2009</i>
<i>Deputy Mayor</i>	<i>John Darby</i>	<i>Term - Dec. 2009</i>
<i>Councilmember</i>	<i>Ann Burgman</i>	<i>Term - Dec. 2009</i>
<i>Councilmember</i>	<i>Jason Hearn</i>	<i>Term - Dec. 2011</i>
<i>Councilmember</i>	<i>Mary Dean</i>	<i>Term - Dec. 2011</i>
<i>Councilmember</i>	<i>Thomas L. Nelson</i>	<i>Term - Dec. 2011</i>
<i>Councilmember</i>	<i>Virgil Clarkson</i>	<i>Term - Dec. 2009</i>

Administration

<i>Greg J. Cuoio</i>	<i>City Manager</i>
<i>Scott H. Spence</i>	<i>Assistant City Manager</i>
<i>Kenneth R. Ahlf</i>	<i>City Attorney</i>
<i>Frederick O. Walk</i>	<i>Community Development Director</i>
<i>Troy M. Woo</i>	<i>Finance Director</i>
<i>Merri A. Lannoye</i>	<i>Human Resources Director</i>
<i>Lorraine M. Flemm</i>	<i>Parks and Recreation Director</i>
<i>Dusty D. Pierpoint</i>	<i>Police Chief</i>
<i>Scott Egger</i>	<i>Public Works Director</i>

Table of Contents

Budget Introductory Section:

Budget Message	1-1
Organizational Chart	1-3

Budget Summary Section:

Budget 2010 Summary	2-1
2009 - 2010 Comparison Total City Budget	2-29
Revenue Summary by Fund	2-30
Expenditure Summary by Fund	2-31
Budget at a Glance 2010 Budget Comparison to 2009 Amended Budget	2-33
2010 Summary of Expenditures by Budget Classification	2-35
FTE's By Department 2005 - 2010	2-36
2010 Capital Budget	2-40

Budget Detail Section:

Current Expense Fund:	
Detailed Revenue	3-1
Department Expenditures:	
City Council	3-5
Contracted Services	3-7
City Manager	3-11
Human Resources	3-13
Community Services and Public Affairs	3-17
Finance	3-19
Legal Services	3-21
Common Facilities	3-23
Police	3-27
Public Works Administration	3-35
Public Works Engineering	3-37
Public Works Parks Maintenance	3-41
Public Works Facilities Maintenance	3-45
Planning and Community Development	3-47
Public Works Water Resource	3-51
Parks and Recreation	3-55
Transfers Out	3-60
Criminal Justice Fund	3-61
Community Buildings Fund	3-65
Public Works - City Street Fund	3-71
Public Works - Arterial Street Fund	3-77
Regional Athletic Complex Fund	3-81
Lodging Tax Fund	3-85
Community Development Block Grant Fund	3-89

Table of Contents

General Obligation Bond Fund	3-93
Local Improvement District Bond Fund	3-97
Building Improvement Fund:	3-101
Capital Equipment Fund	3-105
Parks and Open Space Fund	3-109
Regional Athletic Complex Capital Fund	3-113
Public Works - Water Utility Fund	3-117
Public Works - Wastewater Utility Fund	3-125
Public Works - Stormwater Utility Fund	3-131
Public Works - Reclaimed Water Utility Fund	3-137
Public Works - Water Capital Fund	3-141
Public Works - Wastewater Capital Fund	3-145
Public Works - Stormwater Capital Fund	3-149
Public Works - Reclaimed Water Capital Fund	3-153
Water Debt Service Fund	3-157
Wastewater Debt Service Fund	3-161
Equipment Rental Fund	3-165
Information Management Services Fund	3-169
Agency Budgets (Supplemental Information)	
Animal Services	4-1
Thurston County Narcotics Task Force (Drug Unit)	4-11

A Message from Greg J Cuoio, City Manager December 3, 2009

Citizens of Lacey, Honorable Mayor,
Councilmembers and City Staff:

The 2010 Budget continues the City's long-standing commitment to fiscal prudence while maintaining all services levels and funding important capital improvement projects.

Lacey's present fiscal condition has worsened since the adoption of the 2009 Budget, but remains able to maintain its service levels. The cautious and conservative use of temporary revenue growth related to the construction boom during the mid-2000s is now paying dividends. The City Council and staff should be commended for their quick and decisive actions taken when it was recognized that 2009 revenues were not going to meet projections. On June 25, 2009 the City Council adopted unanticipated budget amendments reducing the 2009 Budget by \$2.1 million. City staff has been scrutinizing expenditures to ensure only absolutely necessary expenditures are incurred. The fortunate economic position Lacey finds itself is in large part due its conservative approach to budgeting and actions by the City Council and staff.

The 2010 budget is balanced. The budget continues to support reserve and contingency funds. The City is living within its means and is able to address current requirements for quality public services. Our residents may feel confident that the City is managing its responsibilities and resources in a financially prudent,



thoughtful, and progressive manner. The key priorities and responsibilities of local government continue to be addressed in an effective manner, while moving forward on a number of community improvement projects. It should be noted that some much needed community improvement projects were not included in the 2010 Budget. Maintaining current services levels took priority in this budget.

The budget for 2010 totals \$102,889,290, a \$7.1 million decrease from the amended 2009 budget. This significant decrease is associated with the completion of major capital improvement projects. These include the expansion of the Regional Athletic Complex and the completion of the 25,000 square foot addition to City Hall.

The 2010 budget focuses on current needs as well as essential priorities that will serve the long-term interests of the community. It encourages economy and efficiency in service delivery while at the same time enhancing park and recreation facilities, addressing priority transportation projects, expanding water utility capabilities, continuing environmental stewardship initiatives, building upon our successful public safety programs, promoting economic development, and planning for the future needs of the City.

Lacey has successfully kept pace with its

public safety, infrastructure, quality of life, and service challenges. Crimes are low. City streets are well-maintained. Parks and public buildings are in excellent condition. And, the City of Lacey has been recognized for its environmental stewardship, quality capital projects, and excellent customer service.

We will continue to build upon our past successes and accomplishments. New demands on local government surface almost daily and pose challenges for our community. Higher energy, infrastructure, and labor costs, growing public safety demands, water rights issues, expanding unfunded mandates, and increasing contract service costs consume more and more of our resources and challenge our ability to meet the needs and expectations of a growing community. In addition, there is an elevated level of complexity, concern, and uncertainty due to the expected slow economic recovery from the "Great Recession".

The City expects to continue to meet these challenges. This budget ensures we stay the course that has served us so well over the past two decades. Our investments over the past several years are producing positive outcomes and our strategic efforts for continuous improvement will ensure

this success continues. Our numerous comprehensive plans provide clear direction for the future and we continue to focus on the fundamentals of local government. Assets are safeguarded and resources are put to efficient use to ensure maximum value from tax dollars and produce an enhanced quality of life. Our residents should expect the same level of commitment in the future.

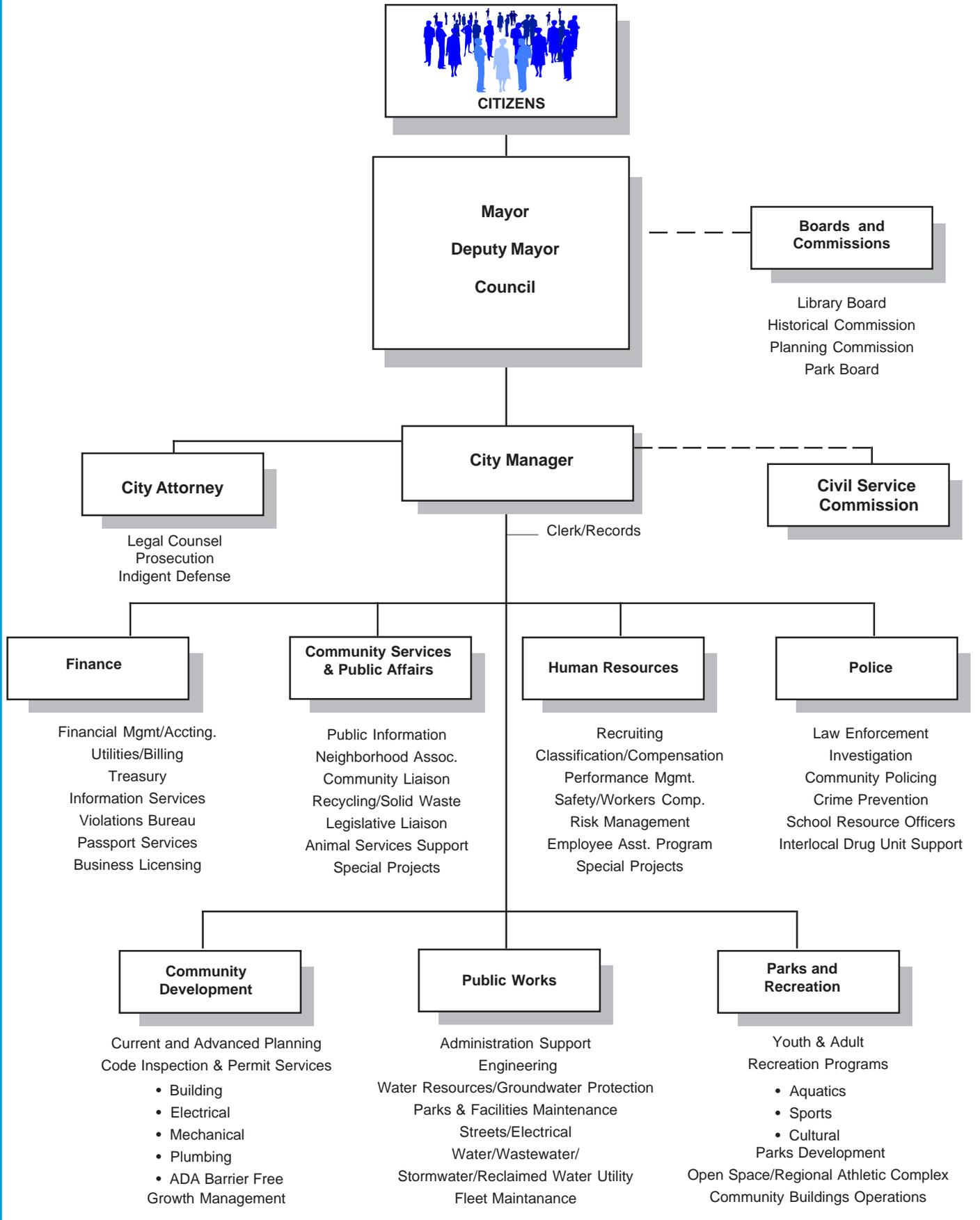
On the pages following, you will find an overview of the 2010 budget including several charts, graphs, and pictures for ease of review and understanding. For those interested in the intricacies of financial plans, this budget document also contains extensive line-item details and a comprehensive listing of revenues and expenditures for each fund. As always, the budget includes program narratives for each department in which you will find their priority goals and objectives for the coming year.

I want to acknowledge the City Council, Boards and Commissions, Department Directors and staff for their many hours of dedicated and productive service on behalf of the citizens of Lacey. Our community is well served through the leadership and commitment of these dedicated public servants.

Greg J. Cuoio
City Manager



LACEY CITY GOVERNMENT





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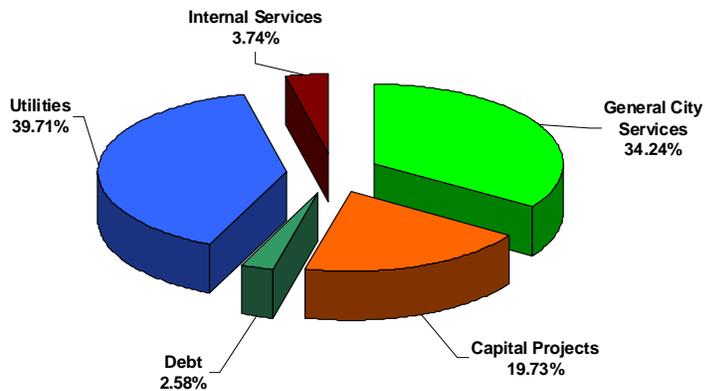
Budget 2010 Summary

The 2010 budget totals \$102,889,290, a reduction from the 2009 amended budget of \$7,072,481 or, 6.4%. The budget is balanced. The City is living within its means. Service levels are maintained, and the City

Each of the funds that make up the budget has a specific role and responsibility. Revenues and expenditures, must be balanced and each fund must be closely monitored to ensure accuracy,

Lacey residents may feel confident that the City is managing its responsibilities and resources in a financially prudent, thoughtful, and progressive manner.

Total City Budget by Funds
\$102,889,290



continues its long-term track record of investing significantly in quality of life improvements and infrastructure maintenance and construction.

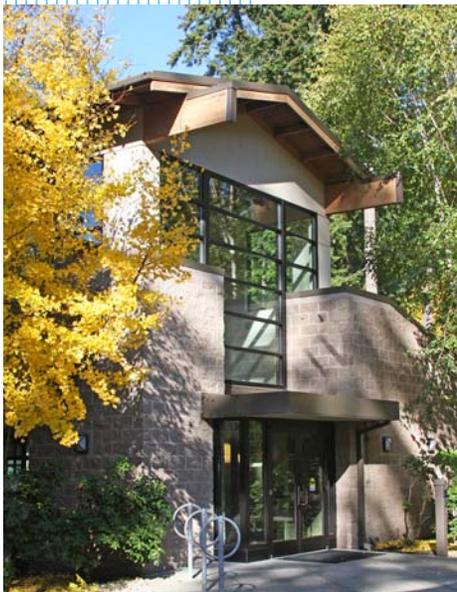
accountability, and efficiency as well as remain solvent during the course of the fiscal year.

The Funds

The Current Expense, Criminal Justice, Community Buildings, City Street, and Capital Equipment Funds combine to make up the City's GENERAL FUND. There are ten separate funds that account for the major components of the City's water, wastewater, stormwater utilities, and reclaimed water utility. These are referred to as the *enterprise funds* of the City.

Other special purpose funds have been created to account for capital improvement expenditures for streets, buildings, parks and open

This summary section of the 2010 budget will focus on the activities, goals, and priorities of the many funds making up the City's budget. It is our hope that this document becomes more than pages of numbers but an understandable and informative message to you, the reader.



space, the Regional Athletic Complex, and activities of the Lodging Tax Fund. Voter approved General obligation debt along with local improvement district (LID) debt also are accounted for separately.

The City established two additional funds that account for the resources and assets of internal support activities. These are the Equipment Rental Fund that manages all vehicles and equipment used in providing services, and, the Information Management Services Fund that accounts for expenses associated with all of the City's computer and communications equipment used by all departments.

A Community Block Grant Fund has been established to facilitate the pass through of state and federal grants to address special needs within the community such as housing rehabilitation, a child care facility, low income housing, the Lacey Senior Center and the Community Action Council building.

Overall, the City accounts for its resources and expenditures in twenty-six separate funds. It also maintains two joint-venture funds for Animal Services and Drug Enforcement activities.

The General Fund

The General Fund provides and accounts for most traditionally recognized local government functions. These include: police services, health and social services, recreation programs, financial and administrative services, community development including planning, zoning, permits, code enforcement and building inspection, maintenance of parks, streets and rights-of-way, public works administration and engineering services,

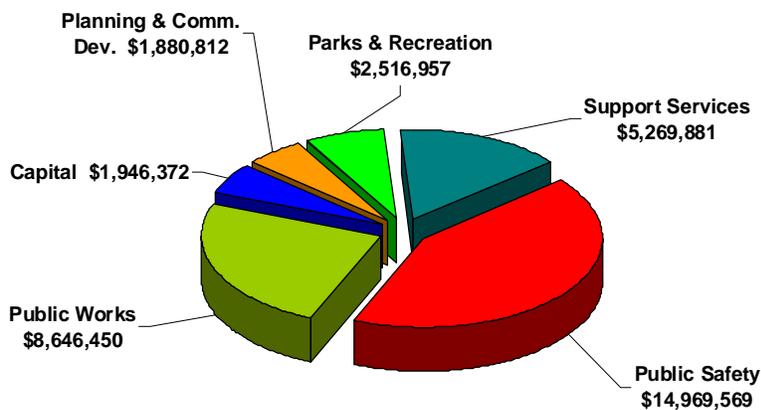
34.24 percent of the total \$102.9 million budget proposal. Excluding the transfers, the increase is largely associated with salary and benefit adjustments, energy costs, contracted fire services, and inflation.

General Fund - Revenue Summary

Property and sales tax revenues are the dominant income sources for the General Fund. Combined, they total \$17,997,369. Of this amount, \$333,800 is transferred to the General Obligation Debt Fund for principal

Expenditures

The General Fund Budget
2010 General Fund \$35,230,041



administration of contracts with other agencies that provide fire and emergency medical services, emergency communications, district court, jail services, and the like.

The total General Fund budget for 2010 is \$35,230,041, which is 5.4 percent or \$1,806,043 more than the 2009 amended budget. It should be noted, however, that the 2009 adopted budget was cut by \$2.1 million in response to an anticipated drop in revenues due to the declining economy brought on by the recession. When compared to the adopted 2009 budget, the increase is less than 1.5%

and interest expense for councilmanic bonds issued in 2006 for the 25,000 square foot addition to City Hall.

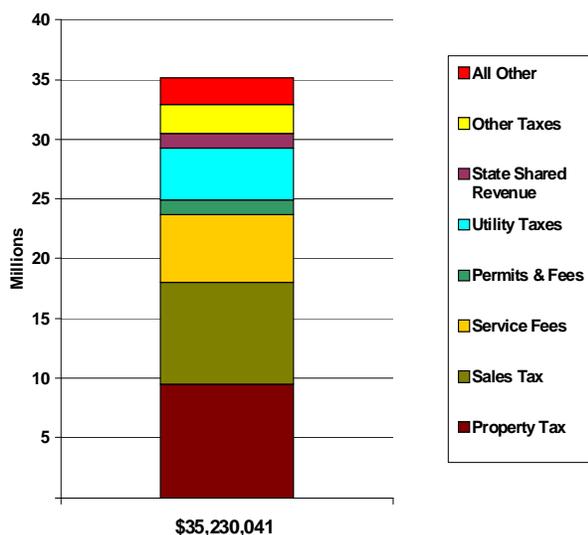
The *property tax* levy for 2010 has been determined by calculating the Initiative 747 one percent allowable limitation, recovering the value of refunds, and adding new construction. The one percent adjustment amounts to a \$90,879 increase in the property tax levy. With the passage of a resolution that makes a finding of substantial need, taxing districts with a population of over 10,000 are allowed to adjust property taxes up to the 101 percent levy limit factor. While this tax

General Fund services and activities constitute

limitation is appreciated by property owners, the one percent maximum adjustment in the property tax levy remains insufficient to meet the inflation and fixed cost increases associated with a \$35.2 million public service operating budget. As such, it is critical that the City also experience a strong performance from new construction and other General Fund revenues in order to maintain service levels each year. Unfortunately, this is not the case.

Preliminary values issued by Thurston County Assessor’s Office indicate that the City’s total assessed value increased 0.8 percent or \$37.2 million for a total of \$4.93 billion. New construction value increased \$140.4 million. This increase is very significant because it offsets an overall decrease to assessment

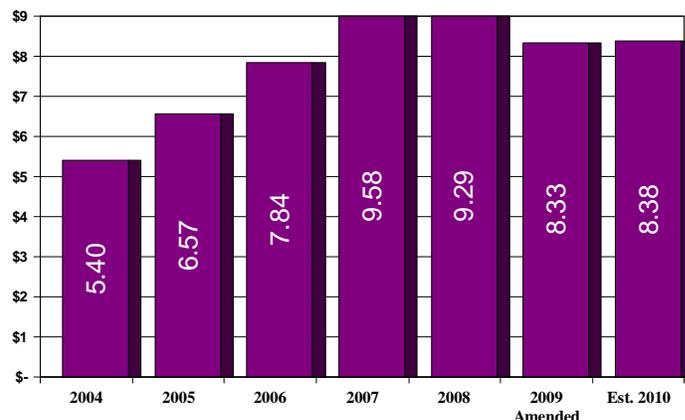
Summary of General Fund Revenue by Type



valuations. Based on this information, the City’s regular levy is estimated to be \$9,352,901. As a result, it is likely that the levy rate will increase \$0.0573 to \$1.8972 per \$1,000 of assessed property value.

Sales tax receipts for 2009 are not meeting projections in large part due to the current economic crisis currently gripping the country. In fact, they are on a course to decline by nearly \$1.2 million from 2008 collections. This

Sales Tax Revenue In Millions



is largely attributed to the slow down in construction activity. Overall consumer spending has decreased at a slower pace than construction activity.

The 2010 budget anticipates a slight increase in sales tax receipts to \$8,880,858 or 0.53 percent. Retail sales receipts will be distributed to the Current Expense (\$8,045,001), and General Obligation Debt (\$333,800) Funds. The Criminal Justice Fund will receive \$502,057 in sales tax revenue that is collected from a special levy and distributed by the County.

Although a modest increase in sales tax receipts is estimated for 2010, it will be monitored very closely in case current economic conditions worsen and retail sales volumes decline. These are uncertain times and the General Fund portion of this revenue source accounts for a significant 24.3 percent of the 2010 General Fund budget.

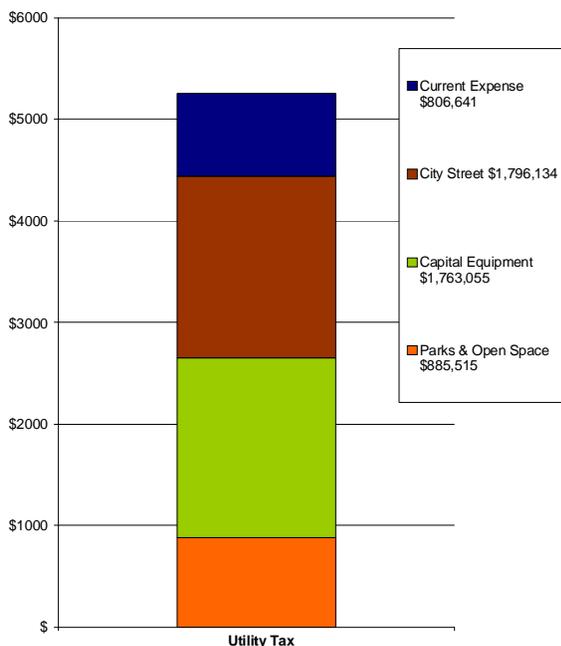
Lacey’s retail sales per capita remains low compared to the surrounding communities. Even so, Lacey has recently benefitted from new developments that have strengthened its collections – making a substantial contribution to supporting our public safety, parks, and transportation needs.

The City’s *utility tax* continues to be a very

stable and flexible source of General Fund revenue. Income from this tax is distributed to the Current Expense, City Street, Capital Equipment, and the Parks and Open Space funds. It is estimated that utility tax receipts for 2010 will be \$5.25 million.

The Parks and Open Space Fund will receive approximately \$885,818 of utility tax revenue. Since 1990, these funds have been dedicated

Distribution of Utility Tax



to acquiring hundreds of acres of park and open space property for the benefit of Lacey citizens. Beginning in 2004, a portion of these revenues were transferred to the Current Expense Fund to cover the cost of operating and maintaining Rainier Vista Park. The 2010 continues this practice. As planned, a transfer also will be made to help support the maintenance and operation budget of the Regional Athletic Complex. This practice began with the 2009 Budget. These transfers will be \$315,348 and \$185,302 respectively in 2010.

The balance of utility tax revenue is used to fund capital projects and to provide matching funds for transportation grants, street

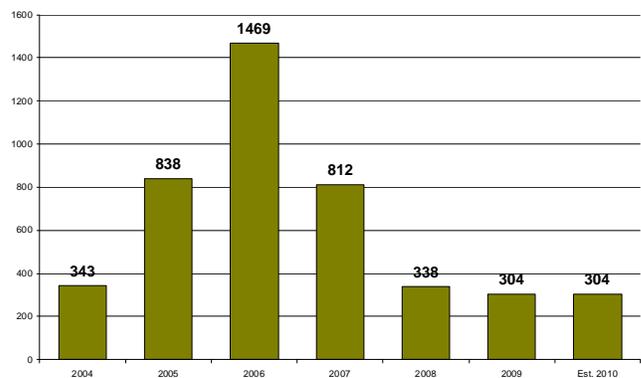
maintenance, and general government purposes. Over the past several years, this source of revenue has made it possible for the City to undertake numerous transportation projects that otherwise would not have been possible.

“Other taxes” total \$2,499,266 or 7.1 percent of General Fund revenues. It is anticipated that **Business and Occupation tax** revenue will show only modest growth and total \$1,723,016 in 2010. Admissions and gambling taxes are expected to experience only slight growth.

Anticipated revenue from **building permits, development review fees, and related services** declined \$1.1 million from 2007 to 2008 and it are estimated to decline \$575,000 in 2009 from 2008 receipts. Projections for 2010 will increase less than \$1,000 from 2009 estimated revenues. This illustrates the dramatic development downturn that has impacted the construction industry.

Residential housing construction volume has slowed considerably. As of the end of this past September, 244 single family permits have been issued. 836, 1,200, 807 and 338 residential permits were issued in 2005, 2006, 2007, and 2008, respectively. It is likely that this lower volume of permit issuance will continue

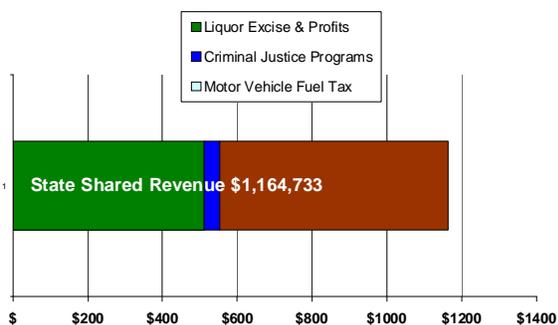
Residential Building Permits



through 2010. Also, it is not expected that commercial construction activity will recover in 2010.

Parks & Recreation program fees are anticipated to increase \$71,731 to \$659,731.

Many of the functions performed by the City are financed or partially reimbursed through service fees and user charges. These *fees for service* total \$5,729,961 and represent 16.3 percent of the General Fund revenues. The most significant amount, \$4,114,964, comes from Public Works engineering, water resources, and maintenance support services performed for the benefit of the City's utilities and capital projects. These services include utility planning, ground and surface water protection activities, water conservation, wellhead protection, capital facilities planning, engineering design, construction



oversight, and facilities maintenance. Also incorporated into this category of revenue are charges for administrative services to Animal Services and Metro Drug Unit, the North Thurston Public Schools pool and field use contracts, and other contracted and internal services.

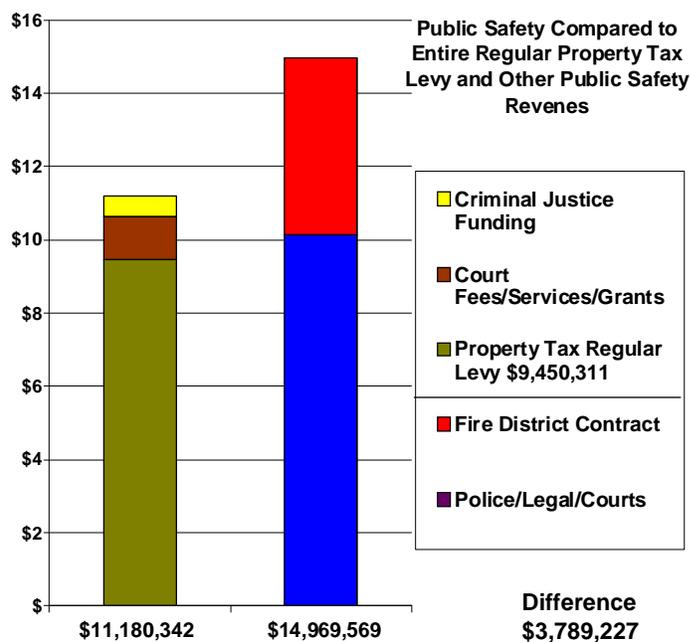
Each year, every city receives a per capita share of taxes collected by the State of Washington. These are commonly referred to as *state shared revenues* and include Liquor Profits Tax, Fuel Tax, and Criminal Justice funds. The General Fund will receive state-shared revenues totaling \$1,164,733 in fiscal year 2010. State shared revenues have gradually increased but are still below historical amounts received prior to the elimination of the Motor Vehicle tax with passage of Initiative 695 in 1999. State shared revenues, including

the Fuel Tax allocated to the Arterial Street Fund (\$271,935), total \$36.68 per capita and have increased \$1.77 in the past five years.

General Fund - Expenditure Summary

The City of Lacey is a general-purpose government agency providing numerous services through its employees and other contracted sources. The cost of public safety services (i.e., police, fire, emergency preparedness, district court, jail, prisoner medical expenses, prosecution, indigent defense, and victim advocacy) represents the single largest expenditure from the General Fund. These services will require \$14,969,569 in 2010, which represents 42.5 percent of all expenses within this \$35.2 million fund.

The corresponding chart on this page illustrates the cost of our public safety services in relation to the City's regular property tax levy and other revenues associated with these services (e.g. court fines). As demonstrated by this chart, revenue from property taxes falls \$5,519,258 short of meeting public safety costs and \$3,789,227 short when all applicable public safety revenues are considered in the comparison.



It is always interesting to note that although property taxes are likely the single most frustrating to citizens, every last penny Lacey collects cannot fund the most basic purpose for which the City was incorporated (i.e., public safety).

Police Services

The police budget totals \$8,662,090, an increase of \$589,430 over the amended 2009 budget. The Police Department budget represents 24.6 percent of the General Fund budget.

The police department's outreach effort to businesses, youth, seniors, ethnic, and citizen groups is noteworthy and has produced positive benefits for the City and the community. The department's partnership with the Nisqually Indian Tribe and Lewis County for prisoner support services has also served the community well. Lacey allocates \$588,000 annually for prisoner support and medical expenses.

The department has established two police



substations, one in south Lacey, the second in Hawks Prairie. These substations are strategically located to support patrol officers and enhance their efficiency.

In 2009, the Lacey Police Department (LPD) became the first city in Thurston County and only the 5th in the Washington to be state accredited. This means the LPD is meeting the best practices of professional performance established by the State of Washington. Next

year, the police department will introduce AED's (automatic external defibrillators) in its police patrol cars initiating a new emergency service program designed to quicken the response to cardiac arrests.

Lacey residents are most fortunate to have such a fine group of professional men and women dedicated to providing innovative and quality public safety services. Once again, local crime statistics indicate that Lacey's residents enjoy one of the lowest crime rates per capita among municipalities in the state.



Fire and Emergency Medical Services

Lacey Fire District 3 has been the City's partner in providing fire suppression and emergency medical services even prior to incorporation in 1966. Services are contracted with the District which manages, supervises, and administers the operations of the Department.

The current service contract term began on January 1, 2006. It provided for six additional firefighter positions whose salaries and benefits would be partially funded over a four-year period by a federal grant. The grant requires a five-year commitment to the positions during which the grant would provide diminishing funding with no funding in year five. It was intended that the six positions would complete the 24-hour staffing requirements for Station 35 (Willamette Drive), which serves the northeast section of our community.

During 2009, the partnership eroded following the closure of Station 35 over the City's objection. In order to restore service to the more than 8,250 residents living in the vicinity of Station 35, the City agreed to pay additional monies to fund overtime necessary to re-open Station 35. As a result of the closure of Station 35, the City informed Lacey Fire District 3 of

its intent to implement its own fire department effective January 2011. Lacey Fire District 3 will provide fire and emergency medical services through December 31, 2010.

This budget does not include expenditures related to implementing its own emergency medical and fire services department. However, the necessary budget is being developed and the emergency medical and fire services budget will be addressed formally during a budget amendment process in 2010.

This 2010 budget proposal includes the increase in contract payments to Fire District 3, including funding for 100 percent of the grant positions (2009 was the final year of the diminishing grant funding), the transition of three trainee positions to full-time, and overtime adjustments to keep Station 35 in operation. The result is a \$443,289 or 10.0 percent increase in the annual contract to the District for 2010 totaling \$4,856,640 or 13.8 percent of General Fund expenditures.



While advanced life support services are provided by LFD #3 paramedic personnel. Basic, non-life threatening medical services are provided by highly trained firefighters and Emergency Medical Technicians. The cost of advanced life support services are funded by the Medic One levy, but only at 80 percent of the total bill. The remaining 20 percent is funded by the District and the City, and, 100 percent of basic life support emergency services are funded jointly by the City and District.

Advanced and basic life support services (provided by fire EMT) Emergency medical calls make up about 85 percent of all calls to the Fire Department. We are grateful that the residents of the City and District have supported the Medic One property tax levy to meet the growing needs of this critical and beneficial service.

Parks and Recreation

This budget proposal maintains funding for Lacey's highly successful recreation, aquatics, sport, cultural and special events programming including the Lacey Activities Coalition for Teens (ACT), and the After School and Day Camp programs.

Lacey's parks and recreation programs are held in high regard by jurisdictions throughout the state because of their excellent variety, organization, planning, and supervision. The popularity of the Friday evening ACT event is a testimony to the effectiveness of this program and the caring attitude of the staff and numerous volunteers who are dedicated to serving our community's youth.

During 2009, the City assumed the management and programming of the newly completed Regional Athletic Complex developed in partnership with Thurston County. The Parks and Recreation department is charged with the responsibility for the success of this new regional facility.

The Community Center continues to grow in use as does the historic Jacob Smith House. The Senior Center is a very active place



operated by Senior Services of South Sound with the City maintaining the facility. This budget provides funding for schematic plans and preliminary design for the expansion of the Senior Center by 5,000 square feet. The operation and maintenance of these three buildings are funded out of the Community Buildings Fund budget which is included in the General Fund.

The Community Center and Jacob Smith House will generate combined rental income estimated at \$217,000 with additional revenue coming from the City’s regular property tax levy. The 2010 Community Buildings Fund budget totals \$493,657.

Registration and service fees, for the myriad of recreation programs Lacey Parks offers, are estimated at \$709,731, or about 35.1 percent of the \$2,023,300 Parks and Recreation’s program budgets. General Fund revenues support the balance of the cost of these quality of life activities.

Some of the cultural programs offered by

Lacey’s Parks and Recreation department are supported through Lodging Tax receipts. (This fund is not included in the composition of the General Fund.) These programs include *Music in the Park*, the Cinema series, Summer’s End, and other events that attract visitors to our community. Operation of the City’s museum is also financed by Lodging Tax revenues.

Health, Library and Human Services

Many of the services provided Lacey residents for public health, social services, youth initiatives, library services, cultural and community enrichment programs are performed by contract through other agencies and volunteer groups. Each is important to the quality of life and well being of our citizens.

The City owns and maintains the Lacey Timberland Library building located next to City Hall. Maintaining the building and grounds will cost \$137,363 in 2010. Each year the City replaces furniture and fixtures as required.



Senior Center

Lacey continues its participation in the Human Services Review Council (HSRC), an intergovernmental organization responsible for the distribution of social service dollars contributed by each funding jurisdiction. As participating jurisdictions face increasing financial challenges, funding for these services have been impacted. Thurston County has found it necessary to discontinue its

contribution and Olympia is considering similar action. However, this 2010 budget provides that the City's contribution will be maintained at \$85,000. It also maintains funding for TOGETHER at a total of \$12,900.

The cost of providing Indigent Defense counsel continues to rise requiring an additional \$10,800 next year. The cost of this mandated service has risen 42.8 percent in three years to a total \$141,300.

Planning and Community Development

The department of Planning and Community Development is responsible for building code enforcement, and planning services including commercial and residential construction. The second phase of transportation and utility infrastructure improvements in the Gateway Project began in 2009. The utility infrastructure improvements will continue in 2010 with the completion a major wastewater lift station and conveyance system funded primarily with connection fees paid by new customers to the utility.

It has been the vision of the City Council, for nearly twenty years, that this area zoned Hawks Prairie Business District develop as high intensity, mixed-use urban center. This coming year, the City Council will approve a Master Plan and a Development Agreement that will guide construction of the Gateway Town Center project. The transportation and utility infrastructure improvements represent

an important step towards achieving this long-standing goal.

The number of residential housing permit applications as of the end of September totaled 244 compared to 302 this time last year and 739 the year before that. It is anticipated that single family permits issued will continue at the same slow pace through 2010. Revenues projections for development proposals, permits, and building fees for 2010 have been adjusted accordingly.

The Community Development Department budget totals \$1,880,812, a 3.5 percent increase over the amended 2009 budget.

Public Works – Engineering and Maintenance Services

Public Works administration, project and utility engineering, construction management, transportation planning and engineering, water resource management, and parks and street maintenance services all are included in the General Fund budget. Where appropriate, the cost of these services is reimbursed from city capital construction projects, charges to utilities, and from fees assessed to private development. Fees and charges collected for these services account for \$2,945,391 or 8.4 percent of General Fund revenues. Expenditures will be \$8,646,450, or 24.5 percent of all General Fund activity.

The *Engineering Division* work program for



Hawks Prairie Planned Community

2010 continues to be dominated the demands of transportation and utility capital improvement projects. The focus remains fixed on obtaining additional water rights, completion of a major wastewater lift station and conveyance system for northeast Lacey, the extension of Mullen Road improvements from College Street to Ruddell Road, and residential roadway rehabilitation. A detailed listing of projects is provided in the summary pages entitled Arterial Street Fund, Water, Wastewater and Stormwater Utility Funds. The Engineering Division services budget is \$2,668,436, an increase of \$86,852 or 3.4 percent.

The *Water Resource Division* of Public Works faces a full schedule of responsibilities and



projects for 2010. Water Resource personnel are not only heavily involved in securing water rights but also monitoring the quality of surface and groundwater, development review, flooding issues, treatment facility design and construction, water system modeling, and water conservation efforts.

Implementing the state and federal requirements of Phase 2 NPDES (Stormwater treatment and discharge) continues as a top priority for the City's Water Resource staff. Clearly, however, there is a long-term positive benefit to local waterways and Puget Sound. This budget initiates a ten-year program to

focus on salmon recovery efforts in Woodland Creek as part of a long-term water rights mitigation and stream improvement strategy. Budget requirements for this division total



\$913,563. This is a \$30,187 increase.

The *Facilities Management Division* will have a budget of \$382,622, an increase of \$38,305 from last year. Most of this increase is to address the increased cost of contracted custodian and professional services required to maintain expanding city facilities with the addition of 25,000 square feet to City Hall. Staffing for the performance of these duties does not change. This division is responsible for the care and upkeep of numerous city owned buildings and facilities including City Hall, Library, Community Center, Maintenance Center, Jacob Smith House, and the Senior Center.

The *Parks Maintenance Division* is responsible for the care and upkeep of City parks, park structures, planter strips, street trees, and other vegetated street rights-of-way. Maintenance staff also provides coordination and supervision for the Council's WIN (Work Involvement Now) program that is an award winning community service partnership between the City and youth organizations within the community.

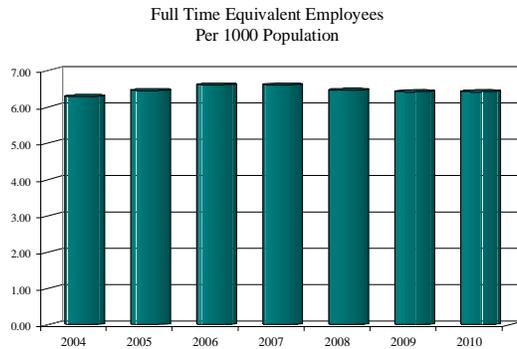
Part-time and seasonal employees are a key ingredient in meeting the significant workload of this division. The Parks Maintenance operating budget totals \$2,140,485, an increase of \$219,795. A portion of the increase can be

attributed to rising utility costs, the addition of right-of-way maintenance responsibilities, and salary and benefit adjustments.

The *Street Maintenance Division* is responsible for the cleaning, upkeep, and repair of all City streets, sidewalks, street lighting, markings, and signals. Repair and maintenance responsibilities continue to grow as new streets are added to the inventory of transportation infrastructure. The 2010 City Street fund

budget totals \$2,454,551, an increase of \$112,256. Funds for this program come primarily from the motor vehicle fuel tax and

dedicated utility tax revenues. Lacey annually evaluates the condition of its streets utilizing nationally recognized pavement management criteria. City streets continue to be very well maintained with over 90% of our roadways rated as being in good or very good condition.



Capital Equipment Fund

The acquisition of tools and equipment for staff to effectively perform their work is provided for in the Capital Equipment Fund. One of the key reasons Lacey is able to operate with fewer employees than typical cities has been its willingness to ensure that our employees have the tools and working environment necessary to perform at high levels. This fund provides the desks, chairs, software, computers, vehicles, and equipment that are required each year. A listing of all operating capital is located at the end of this summary section of the budget document.

The 2010 Capital Equipment Fund budget totals \$1,946,372, an increase of \$166,788. This

fund provides for an \$850,000 transfer to the Arterial Street Fund for the City's annual street overlay and rehabilitation program. This 2010 transfer was reduced from \$1M in 2009 due to shortfalls revenue collections experienced because of the recession. The annual street overlay and rehabilitation program remains \$1M in 2010. The remaining \$150,000 is funded by the Arterial Street Fund's reserves. The budget increase within the Capital Equipment Fund is due to increases to reserve accounts and Parks and Recreation capital. The Parks and Recreation capital expenditures are funded by increase program and rental fees. Reserve accounts are also established within this fund to address the repair and replacement of the many City owned buildings and future equipment needs.

Building Improvement Fund

The Building Improvement Fund was created to provide for the source and use of funds to account for the acquisition of property and construction of City owned facilities. In the 2007 budget, the fourth addition to City Hall was proposed and initiated. This project adds approximately 19,000 square feet of office space, 6,000 square feet of basement storage, significant renovation to the original portion of City Hall constructed in 1979, and the addition of 132 parking spaces. It is anticipated that this additional space will meet the needs of the City for the next fifteen years. The new addition was completed in the Spring of 2009. It is expected that the remodel and renovation of the older sections of City Hall will be



completed late 2010.

The City will continue negotiations with St. Martin's Abbey to acquire additional property to the east of City Hall. This purchase will secure the long-range viability of this site to serve the needs of this growing community. The specific amount of property and cost is yet to be determined; therefore it is not included in the 2010 budget.

Revenues to construct the City Hall addition and acquire additional property come from reserves, one-time revenues directly associated with growth, and the issuance in 2006 of limited tax general obligation bonds (L.T.G.O. or Councilmanic bonds). The bonds will be retired by setting aside \$333,800 each year from the growth in sales tax revenues generated by new retail outlets. In doing so, there is no direct financial impact on Lacey citizens.

Parks and Open Space Fund

The Parks and Open Space Fund was created to acquire property for future park development and the preservation of open space. Funding was provided by dedicating a one percent utility tax to this purpose. Over the years, the City has been very successful in acquiring property and leveraging grant funds to augment resources. This fund is the depository of the revenue from the sale of voter approved Park Improvement Bonds to construct improvements to various park properties. It was also the place where Public Facility District revenues were deposited for the development of the Regional Athletic Complex (RAC), a partnership with Thurston County. The 2008 budget established a separate fund to account for The RAC capital expenditures.



Pleasant Glade Park

As more parks have been developed and others improved, the City has planned to transfer some of the utility tax revenue to the Current Expense and the RAC maintenance Fund to assist with the ongoing cost of maintaining these facilities. The 2010 budget provides \$500,650 for this purpose.

Arterial Street Fund

The 2010 Arterial Street Fund totals \$17,013,921 which is \$2,136,587 more than last year's budget. There are several significant projects that have been under construction in 2009 and will continue in 2010. These include Martin Way widening at I-5, Woodland Trail Phase 2, and Carpenter Road improvements.

Finding the necessary resources for roadway improvements always is a challenge. Over the years, our transportation engineers have done



Martin Way

an exceptional job of securing funding through various regional, state, and federal programs. Recently, they have secured grants for the

additional south bound I-5 exit lane at Marvin Road, Woodland Trail Phase 2, Carpenter Road



Woodland Trail

design and right-of-way acquisition, 6th Avenue realignment project, and major upgrade to Mullen Road east. Their skill in matching our needs with potential grant funds is second to none.

In 2010, the City will allocate the following resources to match grants and construct several transportation improvements: \$1,051,000 Real Estate Excise Tax, \$271,935 State Fuel Tax, and a special transfer in of \$850,000 from the General Fund. Approximately \$2,034,380 in collected mitigation fees will be used as well.

Many of the projects listed on this page have been *in process* for several months and/or will be in process in 2010 and will require the following resources during the 2010 budget year:

6 th Avenue Realignment/Sleater-Kinney Rehab	250,000
Carpenter Road Widening	917,775
College St. & 22 nd Ave Roundabout	117,203
College St. Corridor Right of Way Acquisition	500,000
Martin Way Interchange Justification Report	250,000
Martin Way Widening (WSDOT)	679,000
Marvin Road Interchange Justification Report	250,000
Mullen Road Extension	4,819,526
Mullen Rd. & Carpenter Rd Intersection Improvements	51,500
Willamette Dr. & 31 st Ave Intersection Improvements	94,000
Woodland Trail Improvements – Phase 2	319,250
Residential Street Overlay & Rehabilitation	1,000,000
Miscellaneous 2010 Minor Projects	282,900
Miscellaneous Projects in Process	34,960
Ending Cash	<u>7,447,807</u>
Total	\$ 17,013,921

Lodging Tax Fund

Particular mention needs to be made of the growing significance of this fund. It was not until the number of motels in our community grew beyond one and the state legislature permitted the doubling of the room tax rate (with certain use restrictions), that the revenue generated from this tax could have a truly meaningful and beneficial impact on our community. There are now seven hotel/motels in Lacey.

The statute that increased the tax rate from 2 percent to 4 percent also required the formation of a Lodging Tax Advisory Committee comprised of representatives of the motel industry, authorized beneficiaries of the tax, and a member of the City Council. This committee has adopted the following mission

With this mission statement in mind and in accordance with the uses authorized by state statute, the following expenditures are proposed for 2010:



Summer's End at Lacey

statement:

“Invest lodging tax revenues in community events and projects that attract the greatest number of visitors and tourism dollars to Lacey.”

Lacey Museum Operations	\$	60,500
Lacey Chamber of Commerce – Visitor Services & Community Profile		25,000
Washington Center for the Performing Arts		15,500
Visitor and Convention Bureau – Events Guide and Visitor Services		57,000
Fun Fair		7,000
Jazz Festival		13,000
Summer’s End at Lacey (classic car show)		4,000
Alternate Fuel Fair		2,000
Senior Games		10,000
Lacey Community Market		7,000
Mushroom Festival – Hawks Prairie Rotary		25,000
Huntamer Park Concerts and Events		16,500
Regional Sports & Events Complex (Marketing & Promotion)		125,000
Kiosk – Regional Sports Complex		25,000
Total	\$	392,500

In 2001, the Lodging Tax Advisory Committee concluded that sport tournament play had a direct and beneficial impact to the community. In keeping with this determination, the Committee agreed that a substantial contribution to the Regional Athletic Complex (The RAC) was in total harmony with its mission statement. Lodging Tax contributions will focus on the marketing and promotion of this facility.

Lodging tax revenues are projected to decrease in 2010 due to the downturn in the economy. Total revenues are estimated at \$350,593 with \$12,000 contributed in donations and \$32,907 coming from cash on hand and interest earnings. The economy has negatively impacted lodging revenues and interest earnings. As a result, the Jazz Festival is the only organization granted an increase in funding for 2010.

Regional Athletic Complex - Operating and Capital Funds

Beginning with the 2008 budget, capital expenditures relating to construction of improvements for the second phase of the Regional Athletic Complex (RAC) were budgeted as a separate fund. The 2009 budget was the first year that the City assumed full responsibility for management and maintenance of the RAC. To account properly for revenues, management, and operating expenses, the City created The RAC operating



fund. Prior to 2009, Thurston County took the lead for scheduling and maintaining this facility.

The most significant park improvement project during 2009 was the completion of Phase 2 of the Regional Athletic Complex costing over \$13 million. This completes all the scheduled improvements to the original 68 acre site that were funded by City parks bond dollars (\$1.7 million), revenue from the sale of City LTGO bonds backed by PFD revenue (\$8 million), and cash on hand from PFD revenues of \$4.1 million.

As part of the Public Facilities District interlocal agreement, an additional 26-acres was purchased in 2007. This property is

located on the southwest corner of Steilacoom and Marvin Roads. This land will be held in reserve until such time as funding for the third phase of the RAC is available for development. It is anticipated that all future improvements beyond Phase 2 will be funded by Public Facility District (PFD) revenues.

The operating budget for the RAC is \$830,504. Because it will take a few years for this facility to mature and attract the activity level it is able to handle, field use, sponsorship, concession contracts, and rental fees of \$174,900 will need to be supplemented by contributions from Lacey's Lodging Tax fund (\$125,000), equal

assessments of \$185,302 from the City and County, and \$160,000 for PFD revenues. This operating budget provides for a full-time manager to promote and schedule the facility, two maintenance personnel, and appropriate part-time and seasonal workers.

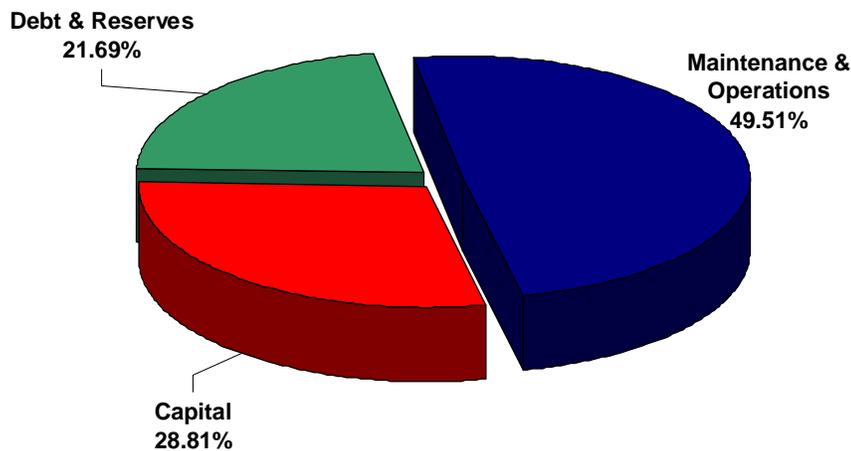
The Regional Athletic Complex capital budget totals \$632,130. Of that amount, \$584,130 will be used to pay the interest and principal due on the \$8 million of debt issued to help finance recent improvements. \$100,000 has been allocated to construct additional backstops and netting to keep balls within the park and out of Marvin Road and the adjacent residential areas. The balance will be used to pay for the City's share of PFD expenses (\$8,000).

Water Utility Fund

The growth rate of the City's Water Utility has slowed as the number of new residential and commercial structures has declined. With over 21,800 water accounts, the City's Water Utility

a water treatment plant has required an interfund loan from the Wastewater Construction Fund in the amount of \$10 million. When bond market conditions improve, the City will issue long-term revenue bonds to replace this interfund loan. In spite of the challenges acquiring additional water rights and financing essential capital

2010 Water Utility Budget
\$16,137,647



serves approximately 59,000 customers. As an enterprise fund, the Water Utility must be self-supporting through the collection of fees for service and system connection charges.

Each year, through the budget process, improvements to the system's service delivery capacity are initiated. In 2007, the City completed the construction of permanent chlorination facilities at various well sites. This required a significant capital investment in equipment and facilities. Another significant project completed in 2008 is the Hawks Prairie water treatment plant next to the well and reservoir on Marvin Road. This \$12 million facility is now functioning and is capable of treating an additional 1,200 gallons per minute of groundwater planned to come on line in 2011.

The cost of building chlorination facilities and

improvements, Lacey continues to take aggressive steps to ensure its water system is in peak condition to guarantee the consistent delivery of high quality water to our customers.

There are three major categories under which the Water Utility allocates revenues and expenditures.

These are *Maintenance and Operations*, *Replacement and Capital Construction*, and *Debt and Reserves*.



Maintenance and Operations

The 2010 Maintenance and Operations budget totals \$7,989,033, a \$427,183 or 5.7 percent increase over the 2009 amended budget. The



2008 budget included the additional journey level maintenance technicians authorized in 2007 to operate and maintain all the new treatment facilities including Hawks Prairie treatment plant.

The 2010 budget does not include the addition

of any personnel or new operating requirements. However, operating a major new treatment plant, rising power costs, and adjustments to labor expenses all combine to increase production costs and subsequently impacted rates. Unfortunately, it is necessary to implement a 4.0 percent increase in water rates for 2010 to stay current with these expenses. As a result of this increase, a customer using 900 cubic feet of water will pay approximately \$0.88 more per month

Water System Improvements – Replacement and Construction

Within the Water Comprehensive Plan is a schedule of system improvements determined to be necessary to maintain and meet service demands for the next several years. Replacement dollars are allocated to perform system line looping, designing waterline replacement projects for 2011, and complete waterline modifications in various service areas. Each year, 15 percent of each water sales dollar collected is set aside for water system replacement projects.

The capital budget for 2010 totals \$4,648,614 and includes the following significant projects:

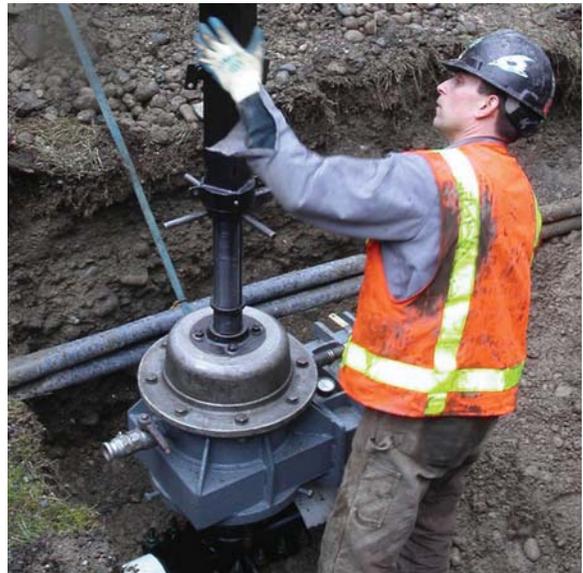
Water Rights Mitigation	\$ 200,000
Lacey Share of the Brewery Studies	100,000
Equipping Hawks Prairie Well #2	400,000
Martin Way Waterline	100,000
Mullen Road Extension	325,000
SE Lacey Reservoir design	100,000
Corrosion Control – Well #4	600,000
Land Acquisition – Woodland Creek Basin	510,303
Water Rights Acquisition	348,333
Waterline Replacement	682,000
Wells 1, 2, 3 Replacement Analysis	97,000
Water System Comprehensive Plan	108,000
Water Rate Study	50,000
Debt Service Obligations	700,000

Revenue for system construction projects comes from General Facility Connection (GFC) charges, front footage charges, and user rates. Major system improvements are funded in large part through the assessment of the General Facility Charge (GFC) which is paid by all new customers connecting to the City's water system. The 2010 GFC fee for a standard 5/8" connection, a typical single family home meter size, will increase 6.0 percent to \$4,317. Larger meter connections will increase in proportion to the new cost of a residential meter.

Water System Debt and Reserves

Debt obligations of the Water Utility are normally secured by revenue bonds that are sold to investors. Until such time as the City sells revenue bonds, the Water Utility has the obligation to repay interim financing provided by the Wastewater Construction Fund. A principal and interest payment of \$700,000 is scheduled for 2010. The tremendous cost associated with current water system improvements will require issuing revenue

bonds. Currently, the Council has authorized up to \$15 million in interfund loans to meet capital improvement needs. To date \$10



million has been borrowed. Revenue to retire debt obligations comes from user fees, connection charges, and local improvement district payments by benefiting property owners.

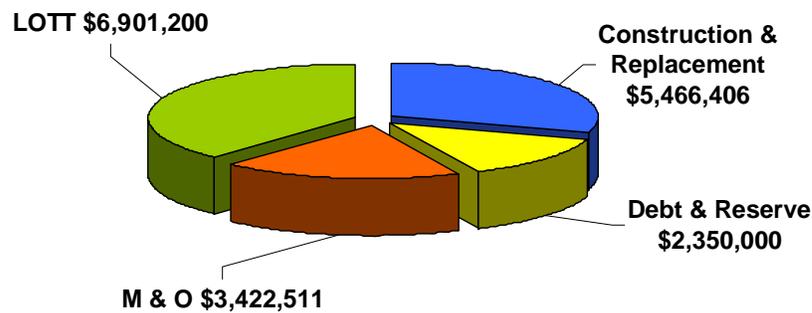
Wastewater Utility Fund

Lacey’s Wastewater Utility provides service to over 13,500 connections. Lacey is responsible for the utility’s collection

reflects the estimate for new service connections or Equivalent Residential Units (ERUs) and the planned \$1.50 increase in LOTT fees which the City collects and forwards to them.

The user fee collected for LOTT (\$30.00 per

2010 Wastewater Budget \$18,140,117



system, while the Lacey, Olympia, Tumwater, Thurston Council Alliance aka LOTT, provides wastewater treatment services.

The Wastewater Utility also is divided into three major categories for budgeting and cost accounting purposes, *Maintenance and Operations*, *Replacement and Capital Construction*, and, *Debt and Reserves*. Revenue for the utility comes from monthly user fees and connection charges.

Maintenance and Operations

The 2010 maintenance and operating budget totals \$10,323,711, which is \$367,671 or 3.7 percent more than the 2009 amended budget. This increase

month per equivalent residential unit) is the most significant expenditure or pass-through payment. The estimated total LOTT fee for 2010 is \$6,901,200 or 66.9 percent of the Wastewater Utility’s operating budget.

The 2010 revenues for Wastewater Utility activities that fund City operations are estimated at \$3,278,070. The rate will remain the same in the 2010 budget. Lacey’s portion of the monthly user charge is \$15.25.

Replacement and Construction Activity

Replacement and construction of wastewater facilities is funded in the capital budget. Revenue for replacement



projects comes from a \$1.25 component incorporated in the monthly rates. When this is not sufficient to meet replacement needs,

additional resources are allocated from General Facility Connection (GFC) charges. The 2010 capital budget totals \$4,700,811.

Replacement and construction activity scheduled for 2010 are as follows:

Replacement Projects	
Upgrade Lift Station #14	\$ 314,000
Upgrade Lift Station #18	450,000
LS #25, 31, and 36 Pump and Electrical Upgrades	209,635
Capital Projects	
Northeast Lacey Lift Station and Conveyance	\$ 2,776,132
Lift Station #9	951,044

Wastewater Debt and Reserves

As of 2007, there is no outstanding debt in this utility.

Stormwater Utility Fund

The Stormwater Utility is divided into two funds. One provides for the maintenance and operation of existing facilities as well as engineering services for planning. The other fund is for the acquisition and construction of stormwater treatment facilities. Since there is no *connection charge* for this utility, funding for construction projects and improvements must come from monthly rates not required for maintenance and operation.

The Stormwater Utility operates and maintains storm drain facilities that serve the public right of way. An emphasis is placed on remediating water quality and flooding concerns; cleaning and maintaining catch basins, storm ponds, swales, and other rainwater treatment facilities; monitoring water quality to address pollution problems; and, ensuring compliance with state and federal standards for stormwater treatment. In 2010, an emphasis will be placed on the rehabilitation of aged and under performing stormwater facilities.

The operating budget for 2010 totals \$3,428,535, which is a \$69,285 or 2.1 percent increase over the 2009 budget. Implementation of Phase 2 NPDES requirements of inspecting and monitoring stormwater treatment facilities continues to



place increased demands on this utility. This budget proposes no increase to the monthly fee.

Capital Improvement Projects

Over the past several years, Lacey has taken aggressive steps to address stormwater flooding and treatment problems in the community. Lacey continues to be in the forefront of communities within the state and across the nation in addressing water quality

issues associated with stormwater runoff. Lacey also takes great pride in taking steps to improve habitat, stream flows, and spawning beds to help restore salmon runs in Woodland Creek. The 2010 budget provides for the ongoing commitment for salmon habitat

restoration, stormwater treatment, and water rights mitigation. Planned for 2010 is the preparation of a stormwater comprehensive plan that will guide future capital construction and rehabilitation projects.

As mentioned above, funding of stormwater improvement projects comes from monthly system charges. For the past several years, \$250,000 has been transferred out of the Maintenance and Operations portion of the budget into the Construction Fund. Other funding has come from grants, mitigation fees, and loans.

Reclaimed Water Fund

The City created the Reclaimed Water Fund in 2008. This fund also is divided into two functions – Maintenance and Operations and Capital Projects.

Reclaimed water is highly treated wastewater that is environmentally safe to use as irrigation water or to supplement stream flows.

The Maintenance and Operations portion of the fund will begin by addressing the planning and design of the infrastructure of this utility. This will be accomplished through professional service contracts. Development of a tradition M&O budget will not begin until such time as there is a “system” to maintain and customers to be served.

Upon completion of a comprehensive plan for this new utility, connection and user fees will be established and implemented to fund

operations and capital projects.

The 2010 budget provides \$100,000 for miscellaneous Maintenance and Operations expenditures that may arise. The capital budget totals \$2,169,055 and includes a minor reclaimed water project and provides funding for anticipated reclaimed projects necessary to

mitigate the impacts of new water right applications Lacey expects to receive over the next several years.

Over the past two years, the City has pursued federal and state assistance in initiating its reclaimed water utility. We are pleased to report that a \$500,000 federal grant has been secured to assist with the construction of a

reclaimed water conveyance system from the LOTT wastewater treatment plant to the city-owned regional 72 acre Woodland Creek Community Park. From there, reclaimed water will be used to bolster steam flows in Woodland Creek benefitting salmon migration and improving water quality.



LOTT Reclaimed Water Martin Way Plant

General Obligation Debt Funds

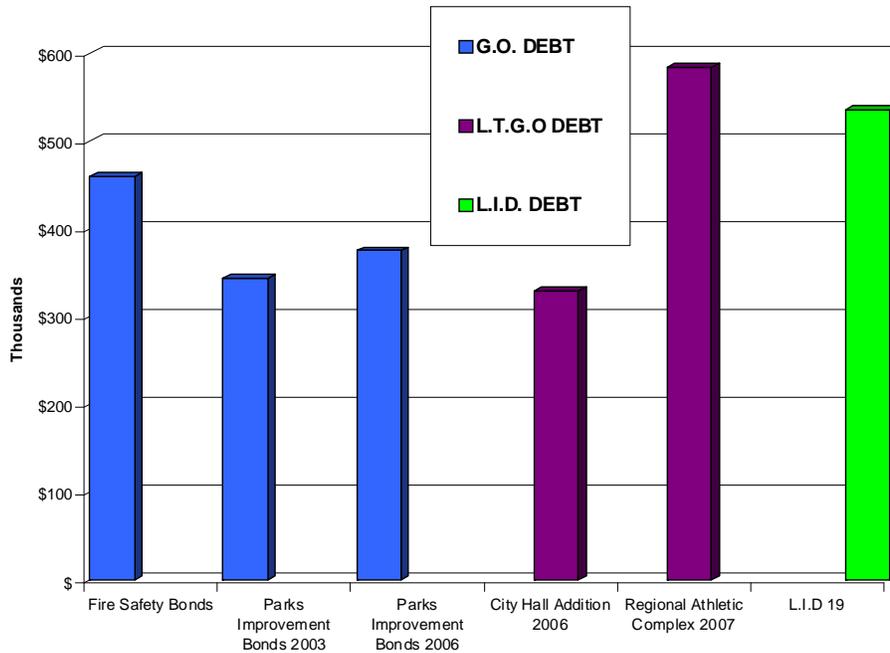
Voter Approved G. O. Debt

The General Obligation (G.O.) Debt Fund was created to provide for the payment of principal and interest on all general-purpose bonds issued by the City for facilities and equipment. When significant capital expenditures are

funded by voter approval, the necessary revenue for debt retirement comes from an excess property tax levy.

The 2010 excess levy rate for *voter approved* debt is estimated to be \$0.24021 per \$1,000 assessed value based on a \$1,178,420 levy. This includes a \$459,440 excess levy that began in 2002 is for Fire Safety Improvements and will mature in 2019; a \$343,980 excess levy that began in 2003 for the first group of Park Improvements maturing in 2021; and, a \$375,000 levy that began in 2007 for the final group of Parks Improvement projects.

2010 Debt Service



The following table provides additional information about each G.O. Bond.

	Original Issue Amount	Jan. 1, 2010 Outstanding Balance	Maturity Date
2002 Fire Safety GO Bond	5,990,000	4,225,000	Dec. 2021
2003 Parks Improvement GO Bond	5,000,000	3,760,000	Dec. 2023
2006 Parks Improvement GO Bond	4,985,000	4,625,000	Dec. 2026
Total	15,975,000	12,610,000	

Councilmanic or L.T.G.O. Debt

State statutes permit city councils authority to issue a limited amount of debt *without* voter approval. This is referred to as Limited Tax General Obligation (L.T.G.O.) bonded indebtedness. Income to pay annual principal and interest obligations must come from general revenue sources of the City. L.T.G.O. debt has been issued in the past to construct the Library, Community Center, and an addition to City Hall. Some of the revenue from property, sales, business and occupation, and utility taxes was committed to debt retirement.

As a result of good fiscal management, the City was able to pay off all outstanding L.T.G.O. debt in 2005 saving \$433,019 in interest payments. However, new L.T.G.O. debt of \$3.5 million was issued in December 2006 to assist in the financing to construct a much needed 25,000 square foot addition to City Hall. \$333,800 of Sales Tax revenue is allocated in the 2010 budget toward retiring this debt obligation.

Local Improvement District Bond Fund

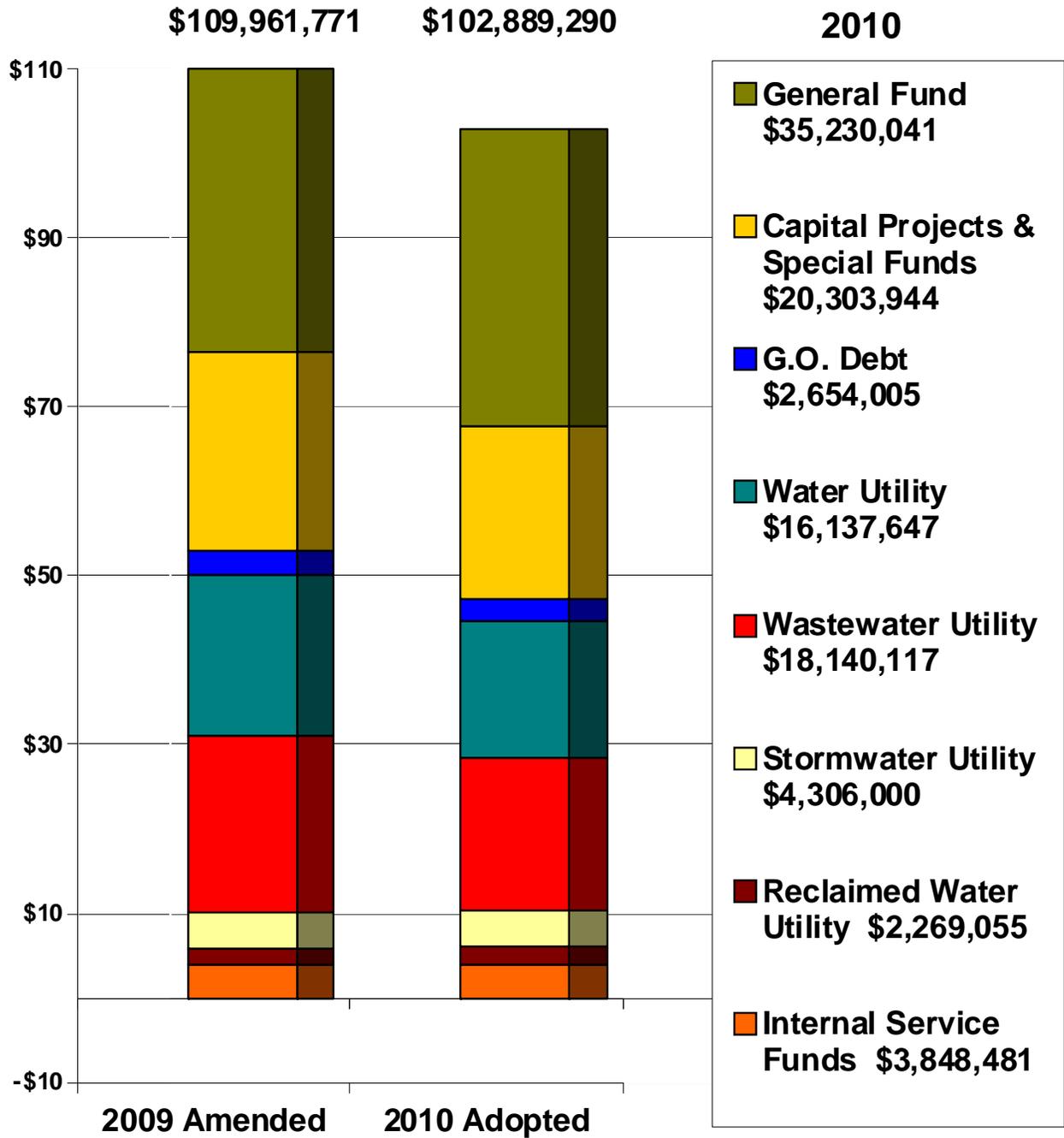
One of the tools available to assist property

owners finance public improvements in their neighborhood is the formation of a special taxing district called a Local Improvement District (L.I.D.). This is accomplished by petitioning the City Council to hold a public hearing for the purpose of creating a *benefit district*. When these improvements are solely for the purpose of water or wastewater services, it is referred to as a Utility Local Improvement District (U.L.I.D.) and is accounted for in the utility debt portion of the budget. Transportation improvements funded through this mechanism are referred to as Local Improvement Districts (LIDs). In either case, benefiting property owners are assessed for their portion of improvement costs and are required to make annual payments to the City until their assessment is paid in full.

The L.I.D. Fund has only one active transportation improvement taxing district in the 2010 budget: L.I.D. #19 - Northeast Lacey Transportation Improvements.

Assessments receivable scheduled for 2010 total \$535,655 and will provide the revenue necessary to meet all debt obligations. No City funds are used to pay L.I.D. debt.

2009 - 2010 Comparison Total City Budget



Description	2008 Actual Budget	2009 Amended Budget	2010 Adopted Budget
<i>Revenue Summary by Fund</i>			
Current Expense Fund	29,142,744	28,107,341	29,786,191
Criminal Justice Fund	624,624	665,486	549,270
Community Center Fund	570,506	529,292	493,657
City Street Fund	2,746,077	2,342,295	2,454,551
Arterial Street Fund	12,976,342	14,877,334	17,013,921
Regional Athletic Complex Fund	-	786,219	830,504
Lodging Tax Fund	407,154	425,500	395,500
Community Block Grant Fund	-	-	-
General Obligation Bonds Fund	2,065,246	2,131,555	2,118,350
L.I.D. Debt Fund	1,145,464	822,395	535,655
Building Improvement Fund	2,264,414	3,808,600	10,000
Capital Equipment Fund	2,500,736	1,779,584	1,946,372
Parks & Open Space Fund	966,110	1,255,977	1,235,697
Regional Athletic Complex Capital Fund	14,542,860	2,314,780	818,322
Water Utility Fund	7,071,836	7,561,850	7,989,033
Wastewater Utility Fund	9,406,204	9,956,040	10,323,711
Stormwater Utility Fund	10,797,130	3,359,250	3,428,535
Reclaimed Water Utility Fund	-	100,000	100,000
Water Capital Fund	6,358,996	8,413,385	4,648,614
Wastewater Capital Fund	2,467,100	8,606,070	5,466,406
Stormwater Capital Fund	352,672	986,105	877,465
Reclaimed Water Capital fund	53,178	1,789,255	2,169,055
Water Debt Fund	10,180,940	3,100,000	3,500,000
Wastewater Debt Fund	4,863,817	2,290,000	2,350,000
Equipment Rental Fund	2,452,765	2,126,089	2,137,392
Information Mgmt Services Fund	1,525,030	1,827,369	1,711,089
Total Revenues	125,481,945	109,961,771	102,889,290

Description	2008 Actual Budget	2009 Amended Budget	2010 Adopted Budget
<i>Expenditure Summary by Fund</i>			
City Council	191,320	172,394	183,405
Contracted Services	5,533,025	6,582,872	6,699,944
City Manager	444,888	485,859	486,201
Personnel Department	687,825	749,655	718,747
Comm Services & Public Affairs	356,811	398,456	423,986
Finance	624,040	670,572	677,183
Legal Services	402,885	453,444	445,313
Common Facilities	1,287,540	1,515,309	1,842,581
Police	7,079,922	7,407,174	8,112,820
P.W.-Support Services	151,732	138,228	86,793
P.W.-Engineering	2,453,146	2,581,584	2,668,436
P.W.-Parks Maintenance	1,914,330	1,920,690	2,140,485
P.W.-Facilities Maintenance	294,078	344,317	382,622
Planning & Comm Development	1,879,590	1,816,669	1,880,812
P.W.- Water Resources	767,633	883,376	913,563
Parks & Recreation	1,777,107	1,986,742	2,023,300
Transfers Out	2,350,000	-	100,000
Current Expense Fund	28,195,872	28,107,341	29,786,191
Criminal Justice Fund	642,326	665,486	549,270
Community Center Fund	488,486	529,292	493,657
City Street Fund	2,396,483	2,342,295	2,454,551
Arterial Street Fund	9,492,662	14,877,334	17,013,921
Regional Athletic Complex Fund	-	786,219	830,504
Lodging Tax Fund	237,093	425,500	395,500
Community Block Grant Fund	-	-	-
General Obligation Bonds Fund	2,059,104	2,131,555	2,118,350
L.I.D. Debt Fund	1,214,731	822,395	535,655
Building Improvement Fund	6,818,711	3,808,600	10,000
Capital Equipment Fund	1,374,428	1,779,584	1,946,372
Parks & Open Space Fund	14,165,718	1,255,977	1,235,697
Regional Athletic Complex Capital Fund	13,491,002	2,314,780	818,322
Water Utility Fund	7,291,117	7,561,850	7,989,033
Wastewater Utility Fund	9,257,776	9,956,040	10,323,711
Stormwater Utility Fund	3,170,196	3,359,250	3,428,535
Reclaimed Water Utility Fund	-	100,000	100,000
Water Capital Fund	642,806	8,413,385	4,648,614

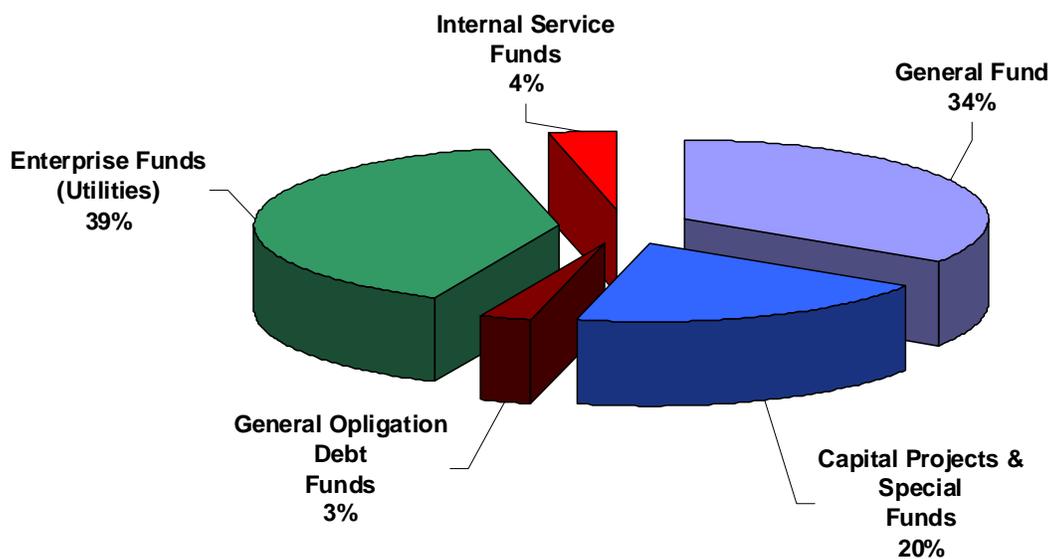
Description Expenditure	2008 Actual Budget	2009 Amended Budget	2010 Adopted Budget
<i>Expenditure Summary by Fund</i>			
Wastewater Capital Fund	113,002	8,606,070	5,466,406
Stormwater Capital Fund	28,745	986,105	877,465
Reclaimed Water Capital Fund	66,557	1,789,255	2,169,055
Water Debt Fund	2,962,414	3,100,000	3,500,000
Wastewater Debt Fund	2,726,699	2,290,000	2,350,000
Equipment Rental Fund	1,575,715	2,126,089	2,137,392
Information Mgmt Services Fund	1,293,938	1,827,369	1,711,089
Total Expenditures	109,705,581	109,961,771	102,889,290

Budget At A Glance 2010 Budget Comparison to 2009 Amended Budget				
	2009 Amended	2010 Adopted	Dollar Difference	Percent Difference
General Fund				
Current Expense Fund:				
City Council	172,394	183,405	11,011	6.39%
Contract Services	6,582,872	6,699,944	117,072	1.78%
City Manager	485,859	486,201	342	0.07%
Human Resources	749,655	718,747	(30,908)	-4.12%
Comm. Services & Public Affairs	398,456	423,986	25,530	6.41%
Finance	670,572	677,183	6,611	0.99%
City Attorney	453,444	445,313	(8,131)	-1.79%
Common Facilities	1,515,309	1,842,581	327,272	21.60%
Police	7,407,174	8,112,820	705,646	9.53%
Public Works - Support Services	138,228	86,793	(51,435)	-37.21%
Public Works -Engineering	2,581,584	2,668,436	86,852	3.36%
Public Works - Parks Maintenance	1,920,690	2,140,485	219,795	11.44%
Public Works - Facilities Maintenance	344,317	382,622	38,305	11.12%
Community Development	1,816,669	1,880,812	64,143	3.53%
Public Works - Water Resources	883,376	913,563	30,187	3.42%
Parks & Recreation	1,986,742	2,023,300	36,558	1.84%
Sub-total Without Transfer	28,107,341	29,686,191	1,578,850	5.62%
Operating Transfers - Transfer Out	-	100,000	100,000	
Total Current Expense Fund	28,107,341	29,786,191	1,678,850	5.97%
Criminal Justice Fund:				
Criminal Justice - Police	665,486	549,270	(116,216)	-17.46%
Community Buildings Fund:				
Community Buildings	529,292	493,657	(35,635)	-6.73%
City Street Fund:				
Public Works - Street Maintenance	2,342,295	2,454,551	112,256	4.79%
Capital Equipment Fund:				
Capital Equipment/Projects	929,584	1,096,372	166,788	17.94%
Transfers	850,000	850,000	-	0.00%
Total Capital Equipment Fund	1,779,584	1,946,372	166,788	9.37%
Total General Fund	33,423,998	35,230,041	1,806,043	5.40%
General Fund less Transfers Out	33,423,998	35,130,041	1,706,043	5.10%
Capital Projects & Special Funds				
Arterial Street Fund	14,877,334	17,013,921	2,136,587	14.36%
Regional Athletic Complex	786,219	830,504	44,285	5.63%
Lodging Tax Fund	425,500	395,500	(30,000)	-7.05%
Building Improvement Fund	3,808,600	10,000	(3,798,600)	-99.74%
Parks & Open Space/R.A.C. Fund	1,255,977	1,235,697	(20,280)	-1.61%
Regional Athletic Complex - Capital	2,314,780	818,322	(1,496,458)	-64.65%
Total Capital Projects & Special Funds	23,468,410	20,303,944	(3,164,466)	-13.48%

Budget At A Glance 2010 Budget Comparison to 2009 Amended Budget				
	2009 Amened	2010 Adopted	Dollar Difference	Percent Difference
General Obligation Debt Funds				
General Obligation - Tax Supported	1,180,825	1,178,420	(2,405)	-0.20%
Limited Tax General Obligations and Loans	950,730	939,930	(10,800)	-1.14%
Local Improvement District Debt	822,395	535,655	(286,740)	-34.87%
Total G.O. and L.I.D. Debt	2,953,950	2,654,005	(299,945)	-10.15%
Enterprise Funds				
Water Utility:				
Maintenance & Operations	7,561,850	7,989,033	427,183	5.65%
Capital Projects & Reserves	8,413,385	4,648,614	(3,764,771)	-44.75%
Debt & Debt Reserves	3,100,000	3,500,000	400,000	12.90%
Total Water Utility	19,075,235	16,137,647	(2,937,588)	-15.40%
Wastewater Utility:				
Maintenance & Operations	9,956,040	10,323,711	367,671	3.69%
Capital Projects & Reserves	8,606,070	5,466,406	(3,139,664)	-36.48%
Debt & Debt Reserves	2,290,000	2,350,000	60,000	2.62%
Total Wastewater Utility	20,852,110	18,140,117	(2,711,993)	-13.01%
Stormwater Utility:				
Maintenance & Operations	3,359,250	3,428,535	69,285	2.06%
Capital Projects & Reserves	986,105	877,465	(108,640)	-11.02%
Total Stormwater Utility	4,345,355	4,306,000	(39,355)	-0.91%
Reclaimed Water Utility:				
Maintenance & Operations	100,000	100,000	-	0.00%
Capital Projects & Reserves	1,789,255	2,169,055	379,800	21.23%
Total Reclaimed Water Utility	1,889,255	2,269,055	379,800	20.10%
Total Enterprise Funds	46,161,955	40,852,819	(5,309,136)	-11.50%
Internal Service Funds				
Equipment Rental Fund	2,126,089	2,137,392	11,303	0.53%
Information Services Fund	1,827,369	1,711,089	(116,280)	-6.36%
Total Internal Service Funds	3,953,458	3,848,481	(104,977)	-2.66%
Total All Funds	109,961,771	102,889,290	(7,072,481)	-6.43%
Total All Funds less Transfer Out - General Fund	109,961,771	102,789,290	(7,172,481)	-6.52%

2010 SUMMARY OF EXPENDITURES BY BUDGET CLASSIFICATION						
Classification	General Fund	Capital Projects & Special Funds	G.O. & L.I.D. Debt Funds	Enterprise Funds	Internal Service Funds	Total
Salaries	13,981,685	334,121	-	3,544,185	899,207	18,759,198
Employee Benefits	4,664,080	113,213	-	1,485,741	346,756	6,609,790
Operating Supplies	743,149	116,812	-	813,455	874,050	2,547,466
Professional Services	1,377,982	26,500	-	2,655,333	24,250	4,084,065
Communications	258,300	8,800	-	127,455	18,620	413,175
Training/Travel	144,684	2,950	-	63,608	34,950	246,192
Advertising	56,400	-	-	-	-	56,400
Rentals/Internal Service Charges	2,675,162	105,194	-	816,281	62,604	3,659,241
Insurance	402,884	14,175	-	151,204	35,229	603,492
Utilities	1,055,300	120,329	-	7,949,600	-	9,125,229
Repairs & Maintenance	72,373	7,000	-	279,058	56,346	414,777
Other Miscellaneous	886,655	231,910	-	941,377	251,444	2,311,386
Contractual Services	6,839,015	-	-	309,972	11,664	7,160,651
Capital Equipment & Projects	1,972,372	19,222,940	-	14,465,550	414,866	36,075,728
Debt Service	-	-	2,654,005	-	-	2,654,005
Depreciation	-	-	-	7,250,000	818,495	8,068,495
Total Budget before Transfers Out	35,130,041	20,303,944	2,654,005	40,852,819	3,848,481	102,789,290
Operating Transfers Out	100,000	-	-	-	-	100,000
Total Budget	35,230,041	20,303,944	2,654,005	40,852,819	3,848,481	102,889,290

2010 Summary of Expenditures by Budget Classification



FTE'S By Department	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Adopted 2010
FTE SUMMARY BY CLASSIFICATION - GENERAL GOVERNMENT						
<u>CITY MANAGER DEPARTMENT</u>						
City Manager	1.00	1.00	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk/Admin Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant II	0.25	0.50	0.50	-	-	-
Department Assistant III	-	-	-	0.50	0.50	0.50
Total Department	3.25	3.50	3.50	3.50	3.50	3.50
<u>HUMAN RESOURCES DEPARTMENT</u>						
Director-Human Resources	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst	2.00	2.00	2.00	2.00	2.00	2.00
Management Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant II	0.50	1.00	1.00	-	-	-
Department Assistant III	-	-	-	1.00	1.00	1.00
Total Department	4.50	5.00	5.00	5.00	5.00	5.00
<u>COMM. SERVICES & PUBLIC AFFAIRS</u>						
Director-Assistant City Manager	1.00	1.00	1.00	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	-	1.00	1.00	1.00
Department Assistant II	0.25	0.50	0.50	-	-	-
Department Assistant III	-	-	-	0.50	0.50	0.50
Total Department	2.25	2.50	2.50	3.50	3.50	3.50
<u>FINANCE DEPARTMENT</u>						
Director-Finance	1.00	1.00	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Payroll/Accounting Svc Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Technician	-	-	-	1.00	1.00	1.00
Department Assistant III	1.00	1.00	1.00	2.00	2.00	2.00
Department Assistant II	1.00	2.00	2.00	1.00	1.00	1.00
Department Assistant I	1.00	1.00	1.00	-	-	-
Total Department	8.00	9.00	9.00	9.00	9.00	9.00
<u>INFORMATION SERVICES</u>						
Information Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Systems Application Specialist	2.00	3.00	3.00	3.00	3.00	3.00
GIS Coordinator	-	-	-	1.00	1.00	1.00
Web Developer	-	-	-	1.00	1.00	1.00
Application Support Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Computer Support Technician	1.00	1.00	1.00	1.00	1.00	1.00
Help Desk Tech Support	1.00	1.00	1.00	1.00	1.00	1.00
Total Department	6.00	7.00	7.00	9.00	9.00	9.00
<u>COMMUNITY DEVELOPMENT</u>						
Director-Community Development	1.00	1.00	1.00	1.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00	1.00	1.00
Assist Bldg Code Official	-	1.00	1.00	1.00	1.00	1.00
Building Code Compliance Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Building/Fire Code Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Building Code Specialist II	2.00	2.00	2.00	2.00	2.00	2.00
Building Code Specialist I	1.00	1.00	1.00	1.00	1.00	1.00
Senior Code Specialist	1.00	-	-	-	-	-
Electrical Inspector	1.00	1.00	1.00	1.00	1.00	1.00

FTE'S By Department	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Adopted 2010
FTE SUMMARY BY CLASSIFICATION - GENERAL GOVERNMENT						
<u>COMMUNITY DEVELOPMENT - Continued</u>						
Principal Planner (1 position unfunded)	1.00	1.00	1.00	2.00	2.00	2.00
Senior Planner	1.00	1.00	1.00	-	-	-
Associate Planner	2.00	2.00	2.00	2.00	2.00	2.00
Assistant Planner	-	-	1.00	1.00	1.00	1.00
Land Management Database Specialist	-	-	-	1.00	1.00	1.00
Department Assistant III	2.00	3.00	3.00	2.00	2.00	2.00
Department Assistant II	0.75	0.75	0.75	0.75	0.75	0.75
Total Department	15.75	16.75	17.75	17.75	17.75	17.75
<u>PARKS & RECREATION</u>						
Director-Parks & Recreation	1.00	1.00	1.00	1.00	1.00	1.00
Facilities Manager (RAC)	-	-	-	-	1.00	1.00
Recreation Supervisor II (1 pos. unfunded)	5.00	5.00	5.00	5.00	5.00	5.00
Recreation Coordinator	2.00	2.00	3.00	3.00	3.00	3.00
Recreation Assistant	2.00	2.00	2.00	2.00	2.00	2.00
Department Assistant III	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant II	1.00	1.00	2.00	2.00	2.00	2.00
Department Assistant I	1.00	1.00	-	-	-	-
Museum Curator	-	-	-	0.88	1.00	1.00
Total Department	13.00	13.00	14.00	14.88	16.00	16.00
<u>POLICE DEPARTMENT</u>						
Chief	1.00	1.00	1.00	1.00	1.00	1.00
Commander	2.00	2.00	2.00	2.00	2.00	2.00
*Lieutenant	5.00	5.00	5.00	5.00	5.00	5.00
Sergeant	6.00	6.00	6.00	6.00	7.00	7.00
Police Officer/Detective	5.00	5.00	5.00	5.00	5.00	5.00
**Police Officer (1 position unfunded)	28.00	30.00	32.00	35.00	36.00	36.00
Customer Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Management Analyst	-	-	1.00	1.00	1.00	1.00
Police Services Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant III-Evidence Tech	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant II	5.00	5.00	5.00	5.00	5.00	5.00
Community Service Officer	4.41	4.41	5.28	5.28	5.28	5.28
Total Department	59.41	61.41	65.28	68.28	70.28	70.28
* 1 salary reimbursed Lieutenant at Drug Unit						
** 1 salary reimbursed officer at WCJTC						
<u>PUBLIC WORKS DEPARTMENT - ENGINEERING DIVISION</u>						
<u>ADMINISTRATION</u>						
Director-Public Works	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant III	2.00	2.00	2.00	2.00	2.00	2.00
Management Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Total Department	4.00	4.00	4.00	4.00	4.00	4.00
<u>ENGINEERING</u>						
City Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Project Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Transportation Design Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Civil Engineer	3.00	3.00	3.00	3.00	3.00	3.00
Construction/Design Manager	1.00	1.00	1.00	1.00	1.00	1.00
City Surveyor	1.00	1.00	1.00	1.00	1.00	1.00
Development Review Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Engineering Technician III (1 pos. unfunded)	11.00	12.00	15.00	16.00	16.00	16.00
Engineering Technician II	3.00	3.00	1.00	-	-	-
Total Department	23.00	24.00	25.00	25.00	25.00	25.00

FTE'S By Department	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Adopted 2010
<u>FTE SUMMARY BY CLASSIFICATION - GENERAL GOVERNMENT CONT.</u>						
<u>WATER RESOURCE</u>						
Water Resource Manager	1.00	1.00	1.00	1.00	1.00	1.00
Sr Civil Engineer/Utilities	1.00	1.00	1.00	1.00	1.00	1.00
Water Resource Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Water Quality Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Engineering Tech III	-	1.00	1.00	2.00	2.00	2.00
Civil Engineer	1.00	3.00	3.00	3.00	3.00	3.00
Total Department	5.00	8.00	8.00	9.00	9.00	9.00
Total Engineering Division	32.00	36.00	37.00	38.00	38.00	38.00
<u>OPERATIONS DIVISION</u>						
<u>ADMINISTRATION</u>						
Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
Department Assistant III	1.00	1.00	1.00	1.00	1.00	1.00
Total Department	2.00	2.00	2.00	2.00	2.00	2.00
<u>EQUIPMENT RENTAL</u>						
Equipment Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Mechanic	1.00	1.00	1.00	1.00	2.00	2.00
Total Department	2.00	2.00	2.00	2.00	3.00	3.00
<u>PARKS MAINTENANCE</u>						
Parks Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Senior Maintenance Technician (1RAC)	2.00	2.00	2.00	2.00	3.00	3.00
Maintenance Tech Journey Level (1RAC)	5.00	6.00	11.00	10.00	11.00	11.00
Horticulture Technician	-	-	-	1.00	1.00	1.00
Maintenance Assistant	3.00	3.00	-	-	-	-
Total Department	11.00	12.00	14.00	14.00	16.00	16.00
<u>FACILITIES MAINTENANCE</u>						
Senior Facilities Maintenance Technician	1.00	1.00	1.00	1.00	1.00	1.00
Total Department	1.00	1.00	1.00	1.00	1.00	1.00
<u>CITY STREETS</u>						
Elec/Streets/Strmwtr Maint. Supervisor	0.50	0.50	0.50	0.50	0.50	0.50
Senior Maintenance Technician	2.00	2.00	2.00	2.00	2.00	2.00
Maintenance Technician Journey Level	5.00	5.00	6.00	6.00	6.00	6.00
Sr. Electrical Maintenance Technician	1.00	1.00	1.00	1.00	1.00	1.00
Sweeper Operator	0.18	0.18	0.18	-	-	-
Maintenance Assistant	1.00	1.00	-	-	-	-
Electrical Maintenance Technician	2.00	2.00	2.00	2.00	2.00	2.00
Total Department	11.68	11.68	11.68	11.50	11.50	11.50
Total Operations Division	27.68	28.68	30.68	30.50	33.50	33.50
Total PW Dept (General Governmental)	59.68	64.68	67.68	68.50	71.50	71.50
Total General Government	171.84	182.84	191.71	199.41	205.53	205.53

FTE'S By Department	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Adopted 2010
FTE SUMMARY BY CLASSIFICATION - ENTERPRISE FUNDS						
CUSTOMER SERVICE-FINANCE						
WATER DIVISION						
Customer Service Supervisor	0.80	0.80	0.80	0.80	0.80	0.80
Meter Reader	2.75	2.75	2.75	1.75	1.75	1.75
Department Assistant II	0.90	0.90	0.90	-	-	-
Department Assistant III	-	-	-	0.90	0.90	0.90
WASTEWATER DIVISION						
Customer Service Supervisor	0.20	0.20	0.20	0.20	0.20	0.20
Meter Readers	0.25	0.25	0.25	0.25	0.25	0.25
Department Assistant II	0.10	0.10	0.10	-	-	-
Department Assistant III	-	-	-	0.10	0.10	0.10
Total Customer Service-Finance	5.00	5.00	5.00	4.00	4.00	4.00
PUBLIC WORKS OPERATIONS						
WATER DIVISION						
Department Assistant III	1.00	1.00	1.00	1.00	1.00	1.00
Water/Wastewater Maint. Supervisor	0.50	0.50	0.50	0.50	0.50	0.50
Senior Maintenance Technician	1.50	1.50	1.50	1.50	1.50	1.50
Quality Control Technician	1.00	1.00	1.00	1.00	1.00	1.00
Sr.Utility Control Technician/Plant Operations	0.50	0.50	0.50	1.00	1.00	1.00
Maintenance Tech Cont Spec Plant Operator	-	-	-	1.00	1.00	1.00
Maintenance Tech Control Specialist JL	3.00	3.00	5.00	3.00	3.00	3.00
Maintenance Tech. Plant Operator JL	-	-	1.00	-	-	-
Maintenance Technician Journey Level	11.00	10.00	9.00	11.00	11.00	11.00
Water Treatment Plant Operator	-	-	-	2.00	2.00	2.00
Total Department	18.50	17.50	19.50	22.00	22.00	22.00
WASTEWATER DIVISION						
Water/Wastewater Maint. Supervisor	0.50	0.50	0.50	0.50	0.50	0.50
Senior Maintenance Technician	1.50	1.50	2.50	1.50	1.50	1.50
Senior Electrical Control Technician	-	-	-	1.00	1.00	1.00
Quality Control Technician	-	-	-	-	-	-
Utility Control Technician	0.50	0.50	0.50	-	-	-
Maintenance Tech Control Specialist JL	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Technician Journey Level	10.00	11.00	11.00	10.00	10.00	10.00
Total Department	13.50	14.50	15.50	14.00	14.00	14.00
STORMWATER DIVISION						
Elec/Streets/Stormwater Maint. Supervisor	0.50	0.50	0.50	0.50	0.50	0.50
Senior Maintenance Technician	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Technician Journey Level	2.00	2.00	3.00	4.00	4.00	4.00
Sweeper Operator	0.82	0.82	0.82	1.00	1.00	1.00
Maintenance Assistant	1.00	1.00	-	-	-	-
Total Department	5.32	5.32	5.32	6.50	6.50	6.50
Total Operations	37.32	37.32	40.32	42.50	42.50	42.50
TOTAL ENTERPRISE FUNDS	42.32	42.32	45.32	46.50	46.50	46.50
TOTAL CITY FTE'S	214.16	225.16	237.03	245.91	252.03	252.03
Salary information available upon request. Contact Human Resource Department						

2010 Capital Budget	
Department	Adopted Budget
General Fund	
<u>City Manager/HR/CS&PA</u>	
PEG/TCTV AV Equipment	36,000
<u>Finance - IS</u>	
Citrix Licenses	8,410
Disaster Recovery Server (carryover)	21,621
Juni Office RF Repeater JR-20 (Cell Signal Booster)	4,335
Wall/Data Access Control - Software (carryover)	5,468
Sequel Web Module (carryover)	4,878
City Hall to CAPCOM Fiber Conduit	45,000
<u>Common Facilities - City Hall</u>	
HTE CUBE Reporting System	12,760
<u>Police</u>	
Video Court Teleconferencing	50,500
50 external defibrillators	50,000
<u>PW - Water Resources</u>	
InfoWater Software	30,000
<u>Parks & Recreation</u>	
Ranier Vista Skate Park Surfacing	5,000
Long Lake Park Boulders	2,000
Lacey Community Center Auto Door Openers	5,000
Office Chairs, Front Workstations	1,400
Rainier Vista Park Base Path	15,000
Sr Center Expansion: A/E	50,000
Park Monument Signs	17,000
<u>Recreation Reserves</u>	
Conference Phone - Lacey Community Center	850
40" LCD TV - Lacey Community Center	700
Tot Dock	1,500
Aquatic Equip (PFD, backboards, noodles, mannequins)	5,950
<u>Community Center</u>	
Exterior Painting	17,000
Total General Fund Capital	390,372
Capital & Special Funds	
<u>Lodging Tax Fund</u>	
Kiosk	25,000
<u>Regional Athletic Complex</u>	
Backstops & Nets	100,000
Total Capital & Special Revenue Funds	125,000
Enterprise Funds Capital Equipment	
<u>PW - Water M&O</u>	
80" Bobcat Dozer Blade Attachment	5,200
<u>PW - Stormwater M&O</u>	
1-Ton Crane for Flatbed Truck #303	5,000
Total Enterprise Funds Capital Equipment	10,200
Grand Total	525,572